

TOWN OF MONROE

2013-2014

ANNUAL BUDGET

As amended by the First Selectman

**To be voted on
Tuesday
May 7, 2013**

Amended by the First Selectman for April 23, 2013 Referendum

Amended by Board of Finance on March 14, 2013

Amended by Town Council on February 25, 2013

2013-2014
MUNICIPAL
BUDGET PROCESS

Town of Monroe



STEPHEN J. VAVREK
First Selectman

OFFICE OF THE FIRST SELECTMAN
Town Hall
7 Fan Hill Road
Monroe, Connecticut 06468-1800
Phone: (203) 452-2821
Fax: (203) 452-5475
email: svavrek@monroect.org
www.monroect.org

Monroe's 2013/2014 Municipal Budget Process

The proposed 2013/2014 Budget will focus on providing for the health, safety and welfare of all the citizens of Monroe. This budget will focus on Town needs - the increased maintenance of roads, buildings and our public safety needs, culture and recreation, health and welfare, and our wonderful educational system. Over the next few months our elected officials – the Board of Education, Town Council, Board of Finance and I will work together to provide a budget that drives value in the services provided for our citizens.

Government is the art of discussion, compromise and working towards a common ground. During my, going on three, years in office, we have all worked hard to get the input of all of Monroe's citizens in order to incorporate everyone's thinking into the budget process. I have also worked with our Town department heads and the Board of Education to assure fiscal discipline in every action we take. We urge everyone to be involved in the budget process and look forward to hearing your opinions throughout the deliberations. However, we ask that the rhetoric be restrained and respectful. While we may disagree about the budget, we can all agree that our democratic process should be enhanced, not diminished, during our budget conversation.

Preliminary budget estimates

All departments, offices, agencies, boards, commissions, committees and authorities except as provided in the Town Charter, shall submit to the Director of Finance and the First Selectman, by **December 1, 2012** an estimate of proposed revenue and expenditures relating to their respective departments, offices and public bodies for the fiscal year to commence on July 1, 2013. The Board of Education shall submit to the First Selectman and Director of Finance its proposed budget not later than **January 9th** of each year.

Preparation of First Selectman's budget

The budget as proposed by the First Selectman shall consist of:

1. An expense budget for all town expenditures, including expenditures of the Board of Education.
2. A capital expense budget.
3. A financial plan for the fiscal year.
4. An explanation by the First Selectman of the proposed budget and the fiscal policy proposed by the First Selectman.

5. Recommendations of the First Selectman concerning all proposed town expenditures and capital projects.

The budget as proposed by the First Selectman shall be delivered to the Town Council not later than **February 8th** of each year.

Duties of the Council on Budget

The Town Council, except as otherwise provided by the Town Charter, has such powers and duties relating to the Town Budget and the Board of Education budget as are set forth in the Connecticut General Statutes. The Council shall review the Town Budget and shall make such revisions, as it deems desirable consistent with the welfare and the resources of the town. During its review of the budget, the Council shall hold one public hearing, at which time any elector or taxpayer may have an opportunity to be heard regarding the Town Budget as proposed by the First Selectman. Not later than **February 28th** of each year the Council shall forward the budget as proposed by the Town Council to the Board of Finance.

Duties of the Board of Finance on Budget

The Board of Finance, except as otherwise provided by the Town Charter, has such powers and duties relating to the Town Budget and the Board of Education budget as are set forth in the Connecticut General Statutes for Boards of Finance. Upon receipt of the budget as proposed by the Town Council, the Board of Finance shall review the same and shall make such revisions, as it deems desirable consistent with the welfare and resources of the town. During its review process of the budget, the Board of Finance shall hold one public hearing, at which such time the electors and taxpayers of the town shall have an opportunity to be heard regarding the budget as proposed by the Town Council. After such meetings and hearing, the Board shall prepare its final proposed Annual Budget and shall deliver the same to the First Selectman not later than **March 21st** of each year.

Publication and referendum

The First Selectman shall, upon receipt of the budget as proposed by the Board of Finance, prepare the final proposed Annual Town Budget to be submitted to the Annual Budget Referendum. The First Selectman shall cause to be published in a newspaper having a general circulation in the Town of Monroe a summary of the final proposed Annual Budget at least five (5) days prior to the date of the Annual Budget Referendum.

The Town Clerk shall place notice of the Annual Budget Referendum in a newspaper having a substantial circulation in the Town of Monroe, at least five days before the date of the Referendum. The Town Clerk shall prepare the ballots, and the question shall be worded in accordance with the requirements of See. 9-369, Connecticut General Statutes.

The Annual Budget Referendum shall be held on the first Tuesday in April of each year.
Copies of the final proposed Annual Budget shall be made available to the public at the Town Library and the Town Clerk's office at least five (5) days prior to the date of the Annual Budget

Referendum. The Annual Town Budget shall be deemed approved and shall become effective when approved by a majority of those voting at the Annual Budget Referendum.

Key Dates

| | |
|-------------------|--|
| January 9, 2013 | Board of Education submits budget to the First Selectman |
| February 8, 2013 | First Selectman's Budget due to the Town Council |
| February 11, 2013 | First Selectman's Budget Presentation: Public Hearing |
| February 12, 2013 | Town Council Budget Workshop Session |
| February 13, 2013 | Town Council Budget Workshop Session |
| February 14, 2013 | Town Council Budget Workshop Session |
| February 19, 2013 | Town Council Budget Workshop Session |
| February 20, 2013 | Town Council Budget Workshop Session |
| February 21, 2013 | Town Council Budget Workshop Session (if necessary) |
| February 27, 2013 | Board of Finance Public Hearing |
| February 28, 2013 | Town Council's Budget due to the Board of Finance |
| March 4, 2013 | Board of Finance Budget Workshop Session |
| March 6, 2013 | Board of Finance Budget Workshop Session |
| March 14, 2013 | Board of Finance Budget Workshop Session (if necessary) |
| March 21, 2013 | Board of Finance's Budget due to the First Selectman |
| April 2, 2013 | Annual Budget Referendum |
| July 1, 2013 | New Fiscal Year begins |

BUDGET OVERVIEW

2013-2014

Town of Monroe

STEPHEN J. VAVREK
First Selectman



OFFICE OF THE FIRST SELECTMAN

Town Hall
7 Fan Hill Road
Monroe, Connecticut 06468-1800
Phone: (203) 452-2821
Fax: (203) 452-5475
email: svavrek@monroect.org
www.monroect.org

Budget Overview

The budget proposal that has been given the Town of Monroe is the result of our second referendum not passing the electorates vote. After listening to our elected Board of Education, Town Council, Board of Finance and the many citizens that spoke the night of our Charter required meeting, the results below are the figures that will be voted on May 7th.

Local revenue is at a lower level which is reflective of both the local economy and anticipated lower funding from the State. The reduction from anticipated levels in the current year is approximately \$488,090. Flat funding is also expected from the State in regard to education cost sharing. We hope that the State keeps this funding level within their budget deliberations.

The Town operating budget as proposed is an increase in spending of \$824,877. This represents a 4.31% increase of the current budget. The main drivers of this increase are insurance, pension, road repairs, equipment replacements police and town hall renovations.

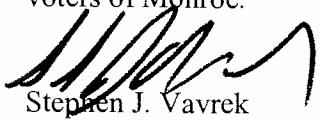
Debt service has increased by \$145,514 or 2.60% driven by higher principle payments of \$250,000 over the prior year.

The Board of Education budget as presented includes an increase in expenditures for the operating account of \$675,180 or 1.31%.

Total expenditures at present in the budget are \$80,042,285. This represents an increase of \$1,429,661 over the current year's budget or 1.82%.

Funding sources in this budget call for \$350,000 in supplemental taxes which is \$100,000 more than the current year's budget. Prior year's taxes are projected at \$400,000 which is the same as prior year and current year's taxes will increase \$1,817,751 or 2.73%. The Mill Rate increase is 1.15 to 30.41 or 3.93%

This budget keeps us on the right track of fixing what needs to be fixed and addresses many issues that we have all ignored over the years. Our department heads are to be commended for their fiscal constraints while still addressing the many needs of the community. After numerous internal staff meetings, we have compromised additional services and equipment to bring this budget to the level that hopefully finds support with our elected officials and the voters of Monroe.



Stephen J. Vavrek
First Selectman

EXECUTIVE SUMMARY

2013-2014

EXECUTIVE SUMMARY

CRITERIA:

The recommended 2013-2014 budget maintains services at a modified level for all of our citizens. It addresses some long standing needs as well as other factors which resulted in modifications to previous expenditure levels.

REVENUE:

Local revenue expectations were cautiously prepared and take into consideration the economic conditions at the state level as well.

EXPENDITURES

MUNICIPAL:

Expenditures were carefully crafted to include requirements which are important to the safety and overall well being of the community and to sustain service without unduly burdening the taxpayers.

DEBT SERVICE:

Last year debt service was positively affected as a result of the refunding of a portion of our previous debt which saved approximately 725,000 in interest cost. The debt service recommended for the 2013/2014 fiscal year reflects the new interest. An estimate has been included under new debt to provide for a continuation of road work and address infrastructure needs.

EDUCATION

The education budget proposal seeks to maintain the level and quality of programs to the students in the Monroe School system.

SUMMARY:

The budget is presented in a format which is compatible with our financial and audit reporting.

FINANCIAL PLAN SUMMARY

2013-2014

TOWN OF MONROE
2013-2014 BUDGET

TOWN OF MONROE 2013-2014 BUDGET

FINANCIAL PLAN RECOMMENDED FISCAL POLICY

| <u>EXPENDITURES</u> | <u>2012-2013</u> | <u>2013-2014</u> | <u>INCREASE (DECREASE)</u> | |
|-----------------------------|-------------------|-------------------|--------------------------------|--------------|
| | | | \$ | % |
| OPERATING EXPENSES | | | | |
| TOWN | 19,142,174 | 19,967,051 | 824,877 | 4.31% |
| DEBT SERVICE | 5,586,028 | 5,731,542 | 145,514 | 2.60% |
| EQUIPT REPLACEMENT | | 111,267 | 111,267 | 100.00% |
| EDUCATION | 51,434,739 | 52,109,919 | 675,180 | 1.31% |
| CONTRA/REIMBURSABLES | | | | |
| ED GRANTS | 2,289,683 | 1,962,506 | (327,177) | -14.29% |
| RESERVED FOR | | | | |
| EMS | 30,000 | 30,000 | - | 0.00% |
| INTERNAL SERVICE | 20,000 | 20,000 | - | 0.00% |
| P O C D | 40,000 | 40,000 | - | 0.00% |
| REVALUATION | 70,000 | 70,000 | - | 0.00% |
| CAPITAL EQUIPMENT/ | | | | |
| PROJECTS | | | | |
| TOTAL EXPENDITURES | 78,612,624 | 80,042,285 | 1,429,661 | 1.82% |
| REVENUE | | | | |
| OPERATING REVENUE | 8,971,304 | 8,810,391 | (160,913) | -1.79% |
| CONTRA/REIMBURSABLES | 936,500 | 573,400 | (363,100) | -38.77% |
| Education GRANTS | 1,353,183 | 1,389,106 | 35,923 | 2.65% |
| FUNDING SOURCES | | | | |
| UNDESIGNATED FUND BALANCE | | | - | #DIV/0! |
| SUPPLEMENTAL TAXES | 250,000 | 350,000 | 100,000 | 40.00% |
| OPERATING TRANSFERS | | | - | 0.00% |
| PRIOR TAXES | 400,000 | 400,000 | - | 0.00% |
| CURRENT YEARS TAXES | 66,701,637 | 68,519,388 | 1,817,751 | 2.73% |
| TOTAL REVENUE | 78,612,624 | 80,042,285 | 1,429,661 | 1.82% |
| ESTIMATED GRAND LIST | 2,267,618,489 | 2,259,525,476 | (8,093,013) | -0.36% |
| COLLECTION RATE | 98.50% | 98.50% | 0.00% | 0.00% |
| MILL RATE | 29.26 | 30.41 | 1.15 | 3.93% |

EXPENSE BUDGET SUMMARY

2013-2014

TOWN OF MONROE

2013-2014

BUDGET

EXPENSE BUDGET SUMMARY

The following is a comparison of the proposed 2013-2014 expense budget
with the 2012-2013 expense budget

| EXPENDITURES | 2012-2013 | 2013-2014 | INCREASE (DECREASE) | |
|-------------------------------------|-------------------|-------------------|------------------------|--------------|
| | | | \$ | % |
| GENERAL GOVERNMENT | 7,555,739 | 8,145,456 | 589,717 | 7.80% |
| PUBLIC SAFETY | 6,243,174 | 6,445,305 | 202,131 | 3.24% |
| PUBLIC WORKS | 3,244,645 | 3,277,707 | 33,062 | 1.02% |
| SANITATION | 368,469 | 355,073 | (13,396) | -3.64% |
| HEALTH & WELFARE | 206,480 | 260,485 | 54,005 | 26.16% |
| CULTURE & RECREATION | 1,443,167 | 1,477,525 | 34,358 | 2.38% |
| SPECIAL PROJECTS | 80,500 | 5,500 | (75,000) | -93.17% |
| EDUCATION | 51,434,739 | 52,109,919 | 675,180 | 1.31% |
| A R R A _SFSF | 0 | 0 | 0 | |
| SUB TOTAL | | | | |
| OPERATING EXPENDITURES | 70,576,913 | 72,076,970 | 1,500,057 | 2.13% |
| DEBT SERVICE | 5,586,028 | 5,731,542 | 145,514 | 2.60% |
| EQUIPMENT REPLACEMENT | | 111,267 | 111,267 | 100.00% |
| TOTAL OPERATING EXPENDITURES | 76,162,941 | 77,919,779 | 1,756,838 | 2.31% |
| CONTRA/REIMBURSABLES | | | | |
| EDUCATION | 936,500 | 573,400 | (363,100) | -38.77% |
| EDUCATION GRANTS | 1,353,183 | 1,389,106 | 35,923 | 2.65% |
| EMS CAPITAL RESERVE | 30,000 | 30,000 | 0 | 0.00% |
| P O C D RESERVE | 40,000 | 40,000 | 0 | |
| INTERNAL SERVICE FUND RESERVE | 20,000 | 20,000 | 0 | 0.00% |
| REVALUATION RESERVE | 70,000 | 70,000 | 0 | 0.00% |
| CAPITAL PROJECTS/EQUIPMENT | 0 | 0 | 0 | 100.00% |
| SUB TOTAL | | | | |
| OTHER EXPENDITURES | 2,449,683 | 2,122,506 | (327,177) | -13.36% |
| TOTAL EXPENDITURES | 78,612,624 | 80,042,285 | 1,429,661 | 1.82% |

**TOWN DEPARTMENT
LINE ITEM BUDGET**

2013-2014

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar | |
|---------------------------------|--------------------------------|---------------------------------|--------------------------------|-------------------------------|----------------------------------|---|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | Selectman budget 2013-2014 | change 2012-2013 compare 2013-2014 |
| General Government | | | | | | |
| Selectman | | | | | | |
| Salary-Administration/Selectman | 87,251 | 87,251 | 87,251 | 45,303 | 88,124 | 873 |
| Salaries-Other | 47,539 | 46,492 | 53,000 | 28,213 | 53,000 | - |
| Office Expense | 7,500 | 9,377 | 8,000 | 2,166 | 8,000 | - |
| Vehicle Expense | 1,200 | 1,460 | 1,200 | 1,244 | 1,200 | - |
| Consulting Fees | 0 | 0 | - | - | - | - |
| Town Report | - | 0 | - | - | - | - |
| Legal-Town Attorney | 97,000 | 689,611 | 130,000 | 189,286 | 250,000 | 120,000 |
| Contingency | 0 | 0 | 0 | - | 0 | - |
| Equipment | 0 | 0 | 0 | - | 0 | - |
| Department Total | 240,490 | 834,191 | 279,451 | 266,212 | 400,324 | 120,873 |
| Town Council | | | | | | |
| Clerical | 3,095 | 3,171 | 3,095 | 1,687 | 3,185 | 90 |
| Office Expense | 1,750 | 2,237 | 2,000 | 675 | 2,000 | - |
| Equipment | 0 | 0 | 0 | - | 0 | - |
| Department Total | 4,845 | 5,408 | 5,095 | 2,362 | 5,185 | 90 |
| Board of Finance | | | | | | |
| Clerical | 2,000 | 551 | 2,000 | 299 | 2,080 | 80 |
| Office Expense | 500 | 113 | 500 | 150 | 500 | - |
| Audit | 38,500 | 28,250 | 38,500 | 39,250 | 38,500 | - |
| Equipment | - | 0 | 450 | - | (450) | - |
| Contingency | - | - | - | - | 100,595 | 100,595 |
| Department Total | 41,000 | 28,914 | 41,450 | 39,699 | 141,675 | 100,225 |

TOWN OF MONROE
2013-2014
BUDGET

| MUNICIPAL EXPENSE BUDGET FISCAL YEAR 2013-2014 | | | | | | |
|---|--|---------------------------------|---|---|---|---|
| Department | Approved Amended budget 2011-2012 | Expended budget 2011-2012 | Amended Current budget 2012-2013 | 2012-2013 Expenditure as of 12/31/12 | First Selectman budget 2013-2014 | Dollar change 2012-2013 compare 2013-2014 |
| | 2011-2012 | 2011-2012 | 2012-2013 | 12/31/12 | 2013-2014 | 2013-2014 |
| Registrar of Voters | | | | | | |
| Salary-Administration/Registrars | 29,750 | 29,501 | 33,350 | 20,236 | 33,350 | - |
| Salary-Other/Deputy Registrars | 14,000 | 17,366 | 14,000 | 11,235 | 14,000 | - |
| Salaries-Clerical | 25,000 | 21,015 | 25,000 | 19,870 | 25,000 | - |
| Office Expense | 10,000 | 6,452 | 10,000 | 2,574 | 10,000 | - |
| Voting Expense | 14,000 | 9,232 | 15,000 | 10,718 | 15,000 | - |
| Repair/Maintenance Equipment | 2,000 | 2,000 | 2,250 | 0 | 2,250 | - |
| Equipment | 500 | 450 | 500 | 498 | 500 | - |
| Department Total | 95,250 | 86,016 | 100,100 | 65,131 | 100,100 | 0 |
| Town Clerk | | | | | | |
| Salary-Administration | 55,169 | 55,169 | 55,623 | 28,881 | 56,735 | 1,112 |
| Salaries-Other | 76,527 | 76,545 | 77,576 | 38,040 | 79,112 | 1,536 |
| Salaries-Part-Time | 5,000 | 1,507 | 5,000 | 776 | 5,000 | - |
| Office Expense | 8,500 | 8,496 | 9,000 | 4,771 | 9,000 | - |
| Voting Expense | 5,000 | 4,345 | 5,000 | 835 | 5,000 | - |
| Land Records | 24,000 | 25,855 | 26,000 | 3,687 | 26,000 | - |
| Vital Statistics | 2,000 | 2,000 | 2,000 | 501 | 2,000 | - |
| Printing | 2,850 | 2,814 | 2,850 | 0 | 2,850 | - |
| Equipment | 4,800 | 4,800 | 0 | 0 | 1,000 | 1,000 |
| Department Total | 183,846 | 181,531 | 183,049 | 77,491 | 186,697 | 3,648 |
| Tax Collector | | | | | | |
| Salary-Administration | 55,169 | 55,169 | 55,623 | 28,881 | 56,735 | 1,112 |
| Salaries-Other | 38,589 | 38,598 | 39,113 | 20,392 | 39,881 | 768 |
| Salaries-Part-Time | 6,000 | 16,924 | 7,000 | 8,415 | 10,000 | 3,000 |
| Office Expense | 47,000 | 39,481 | 54,270 | 1,574 | 45,430 | (8,840) |
| Lock Box | 0 | 0 | 0 | 0 | 0 | - |
| Collection-Delinquencies | 8,500 | 15,425 | 8,500 | 12,650 | 15,000 | 6,500 |
| Equipment | 0 | 0 | 0 | 0 | 0 | - |
| Department Total | 155,258 | 165,597 | 164,506 | 71,912 | 167,046 | 2,540 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar |
|-----------------------------------|--------------------------------|---------------------------------|--------------------------------|-------------------------------|--------------------------------|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | change compare 2013-2014 |
| Town Treasurer | | | | | |
| Salary-Administration | 10,299 | 10,299 | 10,384 | 5,386 | 10,488 104 |
| Department Total | 10,299 | 10,299 | 10,384 | 5,386 | 10,488 104 |
| Boards & Commissions | | | | | |
| Architectural Review Board | 200 | 191 | 200 | 0 | 200 - |
| Board of Assessment Appeals | 1,250 | 1,322 | 1,000 | 370 | 1,000 - |
| Conservation Commission | 500 | 0 | 500 | 500 | 500 - |
| Economic Development Commission | 100 | 0 | 100 | | 100 - |
| Ethics Board | 100 | 0 | 100 | | 100 - |
| Farmers Market | 400 | 350 | 400 | | 400 - |
| Historic District Commission | 500 | 405 | 500 | 170 | 500 - |
| Water Pollution Control Authority | 20,000 | 0 | 500 | 110 | 500 - |
| Planning & Zoning Commission | 12,600 | 6,288 | 12,600 | 1,383 | 12,600 - |
| Zoning Board of Appeals | 150 | 120 | 150 | | 150 - |
| Inland Wetlands Commission | 400 | 40 | 400 | | 400 - |
| Youth Commission | 0 | 0 | 0 | | 100 100 |
| Charter Revision Commission | 0 | 0 | 0 | | 0 - |
| Commission on Aging | 150 | 0 | 150 | | 150 - |
| | 0 | 0 | 0 | | |
| Department Total | 36,350 | 8,716 | 16,600 | 2,533 | 16,700 100 |
| Youth Services | | | | | |
| Salaries - Part Time | 0 | 0 | 0 | 0 | 0 - |
| Office Expense | 0 | 0 | 0 | 0 | 0 - |
| Operating Expense | 0 | 0 | 0 | 0 | 0 - |
| Vehicle Expense | 0 | 0 | 0 | 0 | 0 - |
| Consulting | 0 | 0 | 0 | 0 | 0 - |
| Printing | 0 | 0 | 0 | 0 | 0 - |
| Rent | 0 | 0 | 0 | 0 | 0 - |
| GENERAL APPROPRIATION FOR PROGRAM | | | | | 0 - |
| Department Total | 0 | 0 | 0 | 0 | 0 0 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar | |
|--------------------------------|--------------------------------|---------------------------------|--------------------------------|-------------------------------|----------------------------------|---|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | Selectman budget 2013-2014 | change 2012-2013 compare 2013-2014 |
| Senior Citizens | | | | | | |
| Salary-Administration | 52,344 | 52,344 | 53,260 | 27,654 | 54,425 | 1,165 |
| Salaries-Other | 69,625 | 69,550 | 70,572 | 34,152 | 71,970 | 1,398 |
| Salaries-Part Time | 33,345 | 31,300 | 35,928 | 15,329 | 36,370 | 442 |
| Office Expense | 3,000 | 2,743 | 3,000 | 923 | 3,000 | - |
| Operating Expenses | 4,000 | 3,327 | 4,000 | 1,423 | 4,000 | - |
| Vehicle Expense | 16,000 | 16,484 | 16,000 | 5,877 | 16,000 | - |
| Contracted Services/Programs | 0 | 0 | 0 | 0 | 5,000 | 5,000 |
| Nutrition | 6,500 | 6,313 | 6,500 | 3,411 | 6,500 | - |
| Repair & Maintenance Equipment | 0 | 0 | 0 | 0 | 10,000 | - |
| Equipment | 0 | 0 | 0 | 0 | 0 | - |
| Utilities | 29,000 | 28,295 | 29,000 | 9,370 | 30,000 | 1,000 |
| Department Total | 213,814 | 210,356 | 218,260 | 98,139 | 237,265 | 9,005 |
| Economic Development | | | | | | |
| Salary-Administration | 0 | 0 | 0 | 0 | 0 | - |
| Salaries-Part Time | 0 | 0 | 0 | 0 | 0 | - |
| Office Expense | 2,550 | 2,521 | 2,550 | 476 | 2,550 | - |
| Vehicle Expense | 275 | 170 | 275 | 0 | 275 | - |
| Marketing Advertising | 3,500 | 3,328 | 8,000 | 3,866 | 8,000 | - |
| Department Total | 6,325 | 6,019 | 10,825 | 4,342 | 10,825 | - |
| DEPARTMENT:ENGINEERING | | | | | | |
| Salaries-Town Engineer | 48,965 | 48,965 | 50,000 | 25,961 | 50,000 | - |
| Salaries Other | 73,049 | 72,758 | 91,708 | 33,560 | 85,382 | (6,326) |
| Salaries-Part Time | 35,000 | 19,872 | 0 | 3,077 | 0 | - |
| Office Expense | 2,000 | 1,664 | 1,500 | 1,408 | 2,400 | 900 |
| Operating Expenses | 5,200 | 1,918 | 3,200 | 640 | 4,700 | - |
| Consulting Fees | 10,000 | 0 | 10,000 | 2,050 | 10,000 | - |
| Equipment | 8,000 | 17,703 | 500 | 141 | 500 | - |
| Department Total | 182,214 | 162,880 | 156,908 | 66,837 | 152,982 | (5,426) |
| Inland-Wetlands | | | | | | |
| Salaries-Town Engineer | 48,965 | 48,965 | 50,000 | 25,961 | 50,000 | - |
| Salaries Other | 21,427 | 21,335 | 21,708 | 11,271 | 22,142 | 434 |
| Salaries Part-Time | 15,210 | 11,460 | 15,210 | 6,105 | 15,210 | - |
| Office Expense | 6,000 | 4,439 | 6,000 | 818 | 6,000 | - |
| Operating Expenses | 500 | 55 | 2,200 | 1,678 | 2,200 | - |
| Consulting Fees | 1,000 | 0 | 1,000 | 0 | 1,000 | - |
| Equipment | 3,000 | 2,832 | 3,000 | 130 | 3,000 | - |
| Department Total | 96,102 | 89,086 | 99,118 | 45,963 | 99,552 | 434 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar |
|---------------------------------------|--------------------------------|---------------------------------|--------------------------------|-------------------------------|---|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | change compare 2012-2013 2013-2014 |
| Human Resources | | | | | |
| Salary-Administration | 72,094 | 72,134 | 75,000 | 38,942 | 75,000 |
| Salaries-Other | 12,000 | 11,960 | 12,000 | 6,012 | 20,000 |
| Office Expense | 1,800 | 2,335 | 1,800 | 1,586 | 1,800 |
| Personnel Administration | 5,000 | 847 | 5,700 | 615 | 5,700 |
| Education | 5,000 | 364 | 5,500 | 0 | 9,000 |
| Social Security/Medicare | 587,709 | 579,762 | 613,306 | 302,246 | 639,686 |
| Pension | 181,349 | 177,519 | 301,349 | 44,261 | 381,349 |
| Labor Relations | 40,000 | 82,655 | 55,000 | 22,842 | 60,000 |
| Legal Fees-Heart & Hypertension | 4,000 | 0 | 4,200 | 0 | 0 |
| Insurance | 2,796,720 | 2,556,505 | 2,920,752 | 1,741,775 | 3,150,357 |
| Unemployment Compensation Benefits | 65,634 | 20,282 | 45,000 | 0 | 15,000 |
| Wage Adjustments (Contracts & Other) | 0 | 0 | 335 | 92,975 | 92,640 |
| Disability (Moved to Human Resources) | | 139 | 60,000 | 27,609 | 63,000 |
| Equipment | 2,000 | 369 | 302 | | 302 |
| Loss Control | 14,500 | 11,579 | 14,500 | 10,607 | 14,400 |
| Americans with Disabilities Act | 500 | 100 | 500 | 0 | 500 |
| Safety Committee | 500 | 0 | 600 | 85 | 600 |
| W M N R Credit | (5,000) | (4,992) | (5,000) | (2,496) | (5,000) |
| Department Total | 3,783,806 | 3,511,558 | 4,110,844 | 2,194,084 | 4,524,669 |
| | | | | | 410,825 |
| * | | | | | |
| FINANCE | | | | | |
| Salary-Administration | 91,521 | 91,538 | 96,500 | 50,105 | 96,500 |
| Salaries-Other | 133,046 | 141,296 | 135,437 | 72,013 | 160,006 |
| Salaries-Part Time | 31,586 | 30,768 | 35,490 | 14,781 | 35,490 |
| Office Expense | 11,500 | 10,318 | 10,000 | 2,872 | 11,000 |
| Data Processing | 0 | 0 | 0 | | 0 |
| Bank Expenses | 2,250 | 962 | 2,250 | 745 | 2,250 |
| Repair & Maintainance Equipment | 500 | 0 | 500 | | 500 |
| Equipment | 0 | 0 | 0 | | 0 |
| Technology Plan | | 0 | 0 | | 0 |
| W M N R Admin Fee | (25,000) | (25,008) | (25,000) | (12,504) | (25,000) |
| Department Total | 245,403 | 249,874 | 255,177 | 128,012 | 280,746 |
| | | | | | 25,569 |
| TECHNOLOGY | | | | | |
| Salary-Administration | 15,000 | 15,000 | 15,000 | | 15,000 |
| Salaries-Other | 238,794 | 229,977 | 276,639 | | 275,541 |
| Salaries-Part Time | 38,854 | 38,854 | 0 | | 0 |
| Contracted Services | 2,000 | 15,555 | 9,000 | 600 | 9,000 |
| Office Expense | 22,300 | 249 | 1,000 | 261 | 2,000 |
| Data Processing | 93,676 | 87,927 | 147,998 | 53,270 | 197,174 |
| Technology Plan | 8,000 | 1,305 | 0 | 0 | 5,000 |
| Communications | 85,484 | 85,514 | 103,900 | 54,410 | 108,900 |
| | 504,108 | 474,381 | 553,537 | 108,541 | 612,615 |
| | | | | | 58,078 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar |
|---------------------------------|--------------------------------|---------------------------------|--------------------------------|-------------------------------|--------------------------------|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | change compare 2013-2014 |
| Tax Assessor | | | | | |
| Salary-Administration | 74,116 | 74,116 | 75,513 | 39,256 | 77,021 1,508 |
| Salaries-Other | 124,601 | 123,472 | 127,802 | 61,047 | 130,306 2,504 |
| Office Expense | 8,000 | 9,938 | 8,000 | 1,436 | 10,000 2,000 |
| Vehicle Expense | 350 | 343 | 350 | 130 | 350 - |
| Consulting Fees | 15,000 | 13,950 | 15,000 | 0 | 15,000 - |
| Equipment | 0 | 0 | 0 | 0 | 0 - |
| Department Total | 222,067 | 221,819 | 226,665 | 101,869 | 232,677 6,012 |
| Building Department | | | | | |
| Salary-Administration | 70,250 | 70,250 | 71,471 | 37,326 | 72,891 1,420 |
| Salaries-Other | 57,187 | 58,477 | 57,965 | 29,466 | 56,970 (995) |
| Salaries-Part Time | 1,300 | 3,000 | 16,510 | 9,345 | 16,510 - |
| Office Expense | 5,000 | 5,040 | 5,000 | 216 | 5,000 - |
| Vehicle Expense | 2,000 | 2,004 | 3,000 | 522 | 3,000 - |
| Consulting Fees | 500 | 0 | 500 | 0 | 500 - |
| Equipment | 0 | 0 | 500 | 0 | 0 (500) |
| Department Total | 136,237 | 138,771 | 154,946 | 76,875 | 154,871 (75) |
| Planning & Zoning | | | | | |
| Salary-Administration | 50,000 | 41,250 | 66,137 | 31,342 | 69,460 3,323 |
| Salaries-Other | 38,213 | 43,818 | 38,069 | 16,426 | 38,069 - |
| Salaries-Part-time | 0 | 0 | 0 | 0 | 0 - |
| Office Expense | 18,000 | 19,225 | 18,000 | 8,525 | 19,000 1,000 |
| Consulting Fees | 12,500 | 6,295 | 22,500 | 0 | 22,500 - |
| Printing | 1,000 | 649 | 1,000 | 0 | 1,000 - |
| Repair/Maintenance Equipment | 350 | 206 | 350 | 20 | 350 - |
| Equipment | | 0 | 0 | 0 | 0 - |
| 01-01-150-35 Zoning Enforcement | | | | 0 | 0 - |
| Salaries-Other | 54,209 | 51,121 | 54,069 | 25,209 | 55,823 1,754 |
| Office Expense | 900 | 772 | 900 | 252 | 900 - |
| Vehicle Expense | 1,100 | 916 | 1,500 | 954 | 1,500 - |
| Hearing Officer | 250 | 0 | 250 | 0 | 250 - |
| Equipment | | | | 0 | 0 - |
| Department Total | 176,522 | 164,252 | 202,775 | 82,728 | 208,852 6,077 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar | |
|---|--------------------------------|---------------------------------|--------------------------------|-------------------------------|----------------------------------|--------------------------------|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | Selectman budget 2013-2014 | change compare 2013-2014 |
| Town Buildings Maintenance | | | | | | |
| Salaries-Other | 90,407 | 91,087 | 93,315 | 44,263 | 94,978 | 1,663 |
| Operating Expense | 70,741 | 61,515 | 74,501 | 29,435 | 74,501 | - |
| Contracted Services | 21,475 | 21,465 | 35,815 | 18,350 | 45,815 | 10,000 |
| Light & Power | 98,450 | 92,604 | 98,450 | 37,502 | 98,450 | - |
| Heat | 53,000 | 42,148 | 62,000 | 12,263 | 42,000 | (20,000) |
| Water | 2,214 | 3,255 | 3,240 | 693 | 3,240 | - |
| Communications | 0 | 0 | 0 | | 0 | - |
| Equipment | 0 | 0 | 8,500 | | 0 | (8,500) |
| Department Total | 336,287 | 312,074 | 375,821 | 142,506 | 358,984 | (16,837) |
| Chalk Hill Building Maintenance | | | | | | |
| Operating Expense | | | | 0 | 0 | - |
| Contracted Services | | | | 0 | 0 | - |
| Light & Power | | | | 0 | 0 | - |
| Heat | | | | 0 | 0 | - |
| Water | | | | 0 | 0 | - |
| Estimated HIBERNATION Expense | | 150,000 | 27,460 | | | |
| Department Total | | 150,000 | 27,460 | 0 | 0 | |
| Special Programs | | | | | | |
| Sec.10-Salaries-Other | 35,148 | 34,175 | 35,148 | 12,172 | 35,148 | - |
| Sec.10-217 Schools | 0 | 0 | 0 | | 0 | - |
| Memorial Day | 3,000 | 1,267 | 3,000 | | 3,000 | - |
| Monroe Spirit Week | 0 | 0 | 0 | | 0 | - |
| Youth Substance Abuse | 15,000 | 15,000 | 15,000 | 0 | 15,000 | - |
| Historical Society | 1,500 | 1,500 | 1,500 | | 1,500 | - |
| Family Services-Woodfield | 1,000 | 0 | 1,000 | | 1,000 | - |
| Title XX Grant Crisis | 1,000 | 1,000 | 1,000 | 0 | 1,000 | - |
| C-Med Communications Contract | 67,889 | 67,885 | 68,858 | 34,429 | 71,642 | 2,784 |
| Volunteer Fire Tax Incentive | 56,000 | 56,442 | 57,000 | 51,849 | 59,000 | 2,000 |
| Masuk Well Monitoring | 7,000 | 0 | 2,500 | | 0 | (2,500) |
| Department Total | 187,537 | 177,269 | 185,006 | 98,450 | 187,290 | 2,284 |
| Regional Programs | | | | | | |
| Regional Planning | 9,000 | 8,876 | 9,000 | 0 | 9,000 | - |
| Regional Network Program | 0 | 0 | 0 | | 0 | - |
| Lake Zoar Authority | 25,000 | 25,000 | 25,000 | 25,000 | 26,544 | 1,544 |
| Probate Court | 5,567 | 5,567 | 5,567 | 5,567 | 4,714 | (853) |
| Ct. Conference of Municipalities (dues) | 12,000 | 11,934 | 12,240 | 12,053 | 12,240 | - |
| Southwest Regional Mental Health Board | 1,500 | 0 | 1,500 | | 1,500 | - |
| Southwestern Ct. EMS Council (membership) | 890 | 0 | 890 | | 890 | - |
| Connecticut Council of Small Towns | 1,025 | 0 | 1,025 | | 1,025 | - |
| Department Total | 54,982 | 51,377 | 55,222 | 42,620 | 55,913 | 691 |
| General Government Totals | 6,912,742 | 7,090,388 | 7,555,739 | 3,749,152 | 8,145,456 | 589,717 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar | |
|---------------------------------------|--------------------------------|---------------------------------|--------------------------------|-------------------------------|----------------------------------|---|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | Selectman budget 2013-2014 | change 2012-2013 compare 2013-2014 |
| Public Safety | | | | | | |
| Police Department | | | | | | |
| ADMINISTRATION 01-03-320-05 | | | | | | |
| Salary-Administration | 105,837 | 105,837 | 107,425 | 55,777 | 107,425 | - |
| Salaries-Other | 243,775 | 243,378 | 253,691 | 129,064 | 258,916 | 5,225 |
| Office Expense | 10,640 | 9,917 | 10,840 | 5,685 | 10,840 | - |
| PERSONNEL 01-03-320-10 | | | | | | - |
| Salaries-Uniform | 2,438,149 | 2,304,202 | 2,474,135 | 1,152,231 | 2,469,600 | (4,535) |
| Salaries-Dispatch | 270,634 | 272,573 | 276,159 | 127,171 | 328,027 | 51,868 |
| | 28,698 | 17,813 | 27,094 | 8,124 | 27,152 | 58 |
| Salaries-Holiday | 113,591 | 109,573 | 113,745 | 55,193 | 112,373 | (1,372) |
| Salaries-Overtime | 200,000 | 232,248 | 230,000 | 139,942 | 275,000 | 45,000 |
| Salaries-Overtime Tactical Unit | 28,000 | 23,359 | 30,000 | 13,578 | 35,000 | 5,000 |
| Pension | 591,642 | 587,765 | 616,196 | 322,104 | 659,129 | 42,933 |
| Disability (Moved to Human Resources) | 60,000 | 119,146 | 0 | 0 | 0 | - |
| Uniform Allowance | 51,100 | 58,043 | 52,806 | 26,213 | 61,606 | 8,800 |
| OPERATIONS 01-03-320-30 | | | | | | |
| Operating Expense | 22,201 | 22,004 | 23,486 | 18,292 | 26,361 | 2,875 |
| Vehicle Expense | 165,600 | 164,995 | 186,150 | 78,129 | 186,630 | 480 |
| Safety Equipment | 25,818 | 20,692 | 26,218 | 4,949 | 26,218 | - |
| New Police Cars | 105,700 | 105,256 | 92,000 | 36,947 | 102,500 | 10,500 |
| Emergency Fund & Schooling | 20,500 | 19,344 | 20,500 | 12,735 | 28,500 | 8,000 |
| Communications | 13,590 | 12,102 | 12,815 | 3,514 | 12,815 | - |
| Photo Lab | 3,500 | 1,839 | 3,500 | 297 | 2,800 | (700) |
| Detective Bureau | 6,300 | 6,215 | 6,300 | 1,598 | 6,300 | - |
| Traffic Control | 4,680 | 5,106 | 4,490 | 1,225 | 4,350 | (140) |
| Radio | 37,461 | 37,148 | 36,400 | 31,057 | 36,400 | - |
| Record Room | 19,200 | 18,538 | 19,250 | 17,981 | 20,000 | 750 |
| Range Maintenance | 1,350 | 1,052 | 1,350 | 34 | 1,350 | - |
| Youth Bureau | 3,800 | 3,463 | 3,800 | 452 | 3,800 | - |
| Crime Prevention | 4,800 | 4,480 | 5,900 | 2,834 | 5,900 | - |
| Abandoned Vehicle Expense | 500 | 498 | 500 | 130 | 500 | - |
| Equipment | 12,539 | 12,339 | 24,019 | | 23,814 | (205) |
| Department Total | 4,589,605 | 4,518,925 | 4,658,769 | 2,245,256 | 4,833,306 | 174,537 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar |
|--------------------------------|--------------------------------|---------------------------------|--------------------------------|-------------------------------|---|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | change compare 2012-2013 2013-2014 |
| Animal Control | | | | | |
| Salaries-Other | 62,284 | 62,249 | 63,073 | 29,819 | 64,385 1,312 |
| Salaries-Part Time | 27,846 | 28,418 | 27,846 | 14,675 | 27,846 - |
| Operating Expense | 9,435 | 7,821 | 9,435 | 3,885 | 9,835 400 |
| Vehicle Expense | 2,500 | 3,349 | 3,500 | 1,143 | 3,500 - |
| Building Maintenance | 15,050 | 12,327 | 15,050 | 2,924 | 15,050 - |
| Equipment | 0 | 0 | 0 | 0 | - |
| Department Total | 117,115 | 114,164 | 118,904 | 52,446 | 120,616 1,712 |
| Park Ranger | | | | | |
| Salaries-Other | 48,779 | 48,368 | 49,927 | 23,490 | 50,963 1,036 |
| Operating Expense | 1,100 | 972 | 1,100 | 232 | 1,100 - |
| Vehicle Expense | 3,000 | 4,088 | 3,000 | 3,725 | 3,000 - |
| Equipment | 0 | 0 | 0 | 0 | - |
| Department Total | 52,879 | 53,428 | 54,027 | 27,447 | 55,063 1,036 |
| Fire Services Monroe | | | | | |
| Operating Expense | 195,636 | 195,636 | 201,071 | 100,535 | 230,000 28,929 0 |
| Department Total | 195,636 | 195,636 | 201,071 | 100,535 | 230,000 28,929 |
| Fire Services Stevenson | | | | | |
| Operating Expense | 169,474 | 169,474 | 174,516 | 87,258 | 185,000 10,484 |
| Department Total | 169,474 | 169,474 | 174,516 | 87,258 | 185,000 10,484 |
| Fire Services Stepney | | | | | |
| Operating Expense | 193,131 | 193,131 | 198,528 | 99,264 | 250,000 51,472 |
| Department Total | 193,131 | 193,131 | 198,528 | 99,264 | 250,000 51,472 |
| Fire HYDRANT Services | | | | | |
| Fire Hydrant Service | 509,922 | 497,740 | 511,881 | 127,368 | 512,833 952 |
| Department Total | 509,922 | 497,740 | 511,881 | 127,368 | 512,833 952 |

TOWN OF MONROE
2013-2014
BUDGET

| MUNICIPAL EXPENSE BUDGET FISCAL YEAR 2013-2014 | | | | | | |
|---|--|---------------------------------|---|---|---|---|
| Department | Approved Amended budget 2011-2012 | Expended budget 2011-2012 | Amended Current budget 2012-2013 | 2012-2013 Expendeds as of 12/31/12 | First Selectman budget 2013-2014 | Dollar change 2012-2013 compare 2013-2014 |
| Fire Marshal | | | | | | |
| Salaries-Administration | 60,285 | 61,930 | 61,303 | 30,408 | 62,487 | 1,184 |
| Salaries- Other | | | | | 0 | |
| Salaries Part Time | 11,500 | 11,399 | 24,800 | 7,870 | 24,800 | - |
| Office Expense | 500 | 481 | 500 | 378 | 500 | - |
| Operating Expense | 2,950 | 2,991 | 2,950 | 2,042 | 3,200 | 250 |
| Vehicle Expense | 5,000 | 4,457 | 4,500 | 1,628 | 5,000 | 500 |
| Equipment | 10,700 | 11,481 | 1,000 | 751 | 1,000 | - |
| Rent | | | | | 0 | - |
| Department Total | 90,935 | 92,739 | 95,053 | 43,077 | 96,987 | 1,934 |
| Emergency Management | | | | | | |
| Salaries-Administration | 5,000 | 5,000 | 7,000 | 3,500 | 7,000 | - |
| Office Expense | 225 | 387 | 225 | 457 | 500 | 275 |
| Operating Expense/Training | 200 | 150 | 200 | | 1,000 | 800 |
| Fairfield County Hazemat | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - |
| Regional Services | | 0 | | | | |
| Equipment | 0 | 0 | 0 | | 0 | - |
| Department Total | 8,425 | 8,537 | 10,425 | 6,957 | 11,500 | 1,075 |
| Emergency Medical Services | | | | | | |
| Salaries-Part Time (Days) | 0 | 0 | 0 | 0 | 0 | - |
| Office Expense | 0 | 0 | 0 | 0 | 0 | - |
| Operating Expense | 0 | 0 | 0 | 0 | 0 | - |
| Vehicle Expense | 0 | 0 | 0 | 0 | 0 | - |
| Contractual Services | 0 | 0 | 0 | 0 | 0 | - |
| Communications | 0 | 0 | 0 | 0 | 0 | - |
| Training Expense | 0 | 0 | 0 | 0 | 0 | - |
| Personnel Supplies | 0 | 0 | 0 | 0 | 0 | - |
| Building Maintenance | 0 | 0 | 0 | 0 | 0 | - |
| Equipment | 0 | 0 | 0 | 0 | 0 | - |
| Supplemental Appropriation to Self Sustaining | 15,000 | 15,000 | 220,000 | 0 | 150,000 | (70,000) |
| Department Total | 15,000 | 15,000 | 220,000 | 0 | 150,000 | (70,000) |
| Public Safety Totals | 5,942,122 | 5,858,774 | 6,243,174 | 2,789,608 | 6,445,305 | 202,131 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar | |
|-----------------------------------|--------------------------------|---------------------------------|--------------------------------|-------------------------------|----------------------------------|---|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | Selectman budget 2013-2014 | change 2012-2013 compare 2013-2014 |
| Public Works | | | | | | |
| Public Works | | | | | | |
| ADMINISTRATION 01-05-500-05 | | | | | | |
| Salaries-Administration | 88,056 | 88,056 | 92,500 | 48,028 | 92,500 | - |
| Salaries-Other | 109,244 | 107,838 | 163,373 | 80,504 | 164,753 | 1,380 |
| Salaries-Part Time | | | | | 15,977 | 15,977 |
| Office Expense | 6,000 | 6,451 | 7,400 | 2,324 | 6,000 | (1,400) |
| Operating Expense | 7,000 | 5,146 | 7,000 | 2,025 | 7,000 | - |
| Equipment | | 0 | 0 | | 0 | - |
| HIGHWAY 01-05-500-15 | | | | | | |
| Salary-Administration | 73,694 | 73,694 | 74,872 | 39,044 | 76,362 | 1,490 |
| Salary-Other | 1,007,827 | 1,021,481 | 1,017,706 | 510,982 | 1,017,706 | - |
| Operating Expense | 121,219 | 123,316 | 122,289 | 56,146 | 123,789 | 1,500 |
| Contracted Services | 52,500 | 49,346 | 55,400 | 7,737 | 55,400 | - |
| SNOW REMOVAL 01-05-500-20 | | | | | | |
| Salaries-Overtime | 85,933 | 43,584 | 88,200 | 17,932 | 88,200 | - |
| Operating Expense | 270,000 | 171,958 | 270,000 | 25,223 | 270,000 | - |
| Contracted Services | 35,250 | 10,385 | 35,250 | 1,560 | 35,250 | - |
| ROADS/BUILDING 01-05-500-30 | | | | | | |
| Drainage Improvements | 64,632 | 41,385 | 65,625 | 20,734 | 65,625 | - |
| T A R expenditures | 0 | 0 | 0 | | 0 | - |
| Street Reconstruction-Engineering | 35,000 | 29,777 | 35,000 | 5,668 | 35,000 | - |
| Street Resurfacing | 400,000 | 405,708 | 700,000 | 275,069 | 700,000 | - |
| LOCIP Expenditures | | 0 | 0 | | 0 | - |
| Repair/Maintenance/Equipment | 302,400 | 307,311 | 334,455 | 139,326 | 349,455 | 15,000 |
| Building Maintenance | 42,850 | 33,644 | 43,340 | 12,192 | 43,340 | - |
| Bus Barn Maintenance | 3,030 | 2,785 | 3,030 | 420 | 3,030 | - |
| Equipment | 9,100 | 1,356 | 8,400 | 0 | 8,400 | - |
| TREE WARDEN 01-05-500-40 | | | | | | |
| Salary-Other | 4,800 | 5,175 | 4,800 | 2,640 | 4,800 | - |
| Operating Expense | 33,000 | 33,360 | 40,000 | 1,160 | 40,000 | - |
| TRAFFIC CONTROL 01-05-500-45 | | | | | | |
| Traffic Signs | 45,825 | 44,761 | 51,125 | 49,342 | 55,125 | 4,000 |
| Street Lights | 24,873 | 18,202 | 24,880 | 7,345 | 19,995 | (4,885) |
| Department Total | 2,822,233 | 2,624,719 | 3,244,645 | 1,305,401 | 3,277,707 | 33,062 |
| Public Works Totals | 2,822,233 | 2,624,719 | 3,244,645 | 1,305,401 | 3,277,707 | 33,062 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved Amended budget 2011-2012 | Expended budget 2011-2012 | Amended Current budget 2012-2013 | 2012-2013 Expendeds as of 12/31/12 | First Selectman budget 2013-2014 | Dollar change 2012-2013 compare 2013-2014 |
|------------|--|---------------------------------|---|---|---|---|
|------------|--|---------------------------------|---|---|---|---|

| | | | | | | |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| Sanitation | | | | | | |
| Solid Waste Landfill | | | | | | |
| Salaries-Part Time | 1,521 | 1,523 | 1,521 | 712 | 1,521 | - |
| Waste Disposal | 1,500 | 1,499 | 1,500 | | 1,500 | - |
| Landfill Operation | 11,000 | 10,512 | 12,000 | 16,679 | 12,000 | - |
| Department Total | 14,021 | 13,534 | 15,021 | 17,391 | 15,021 | 0 |
| Recycling Transfer Station | | | | | | |
| Operating Expense | 4,600 | 3,942 | 4,600 | 225 | 5,800 | 1,200 |
| Contracted Services | 229,262 | 216,039 | 258,748 | 119,309 | 234,152 | (24,596) |
| Hshld Hazard Waste Day | 8,000 | 4,184 | 8,000 | | 8,000 | - |
| Recycling/Transfer Station | 82,100 | 73,875 | 82,100 | 16,778 | 92,100 | 10,000 |
| Minimum Tonnage Commitment CRRA | 0 | 0 | 0 | | 0 | - |
| Department Total | 323,962 | 298,040 | 353,448 | 136,312 | 340,052 | (13,396) |
| Sanitation Totals | 337,983 | 311,574 | 368,469 | 153,703 | 355,073 | (13,396) |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar | |
|---|--------------------------------|---------------------------------|--------------------------------|-------------------------------|----------------------------------|--------------------------------|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | Selectman budget 2013-2014 | change compare 2013-2014 |
| Health & Welfare | | | | | | |
| Health Department | 0 | 0 | 0 | 0 | 0 | - |
| | 0 | 0 | 0 | 0 | 0 | - |
| | 0 | 0 | 0 | 0 | 0 | - |
| Operating Expense | 0 | 0 | 0 | 0 | 0 | - |
| | 0 | 0 | 0 | 0 | 0 | - |
| | 0 | 0 | 0 | 0 | 0 | - |
| | 0 | 0 | 0 | 0 | 0 | - |
| APPROPRIATION FOR Regional Health Distr | 138,586 | 134,490 | 143,330 | 69,562 | 163,895 | 20,565 |
| Department Total | 138,586 | 134,490 | 143,330 | 69,562 | 163,895 | 20,565 |
| Social Services | | | | | | |
| Salary-Administration | 0 | 0 | 0 | 0 | 0 | - |
| Salary Part-Time | 41,652 | 41,697 | 49,400 | 21,992 | 50,590 | 1,190 |
| Contractual | | 0 | 0 | | 25,000 | |
| Office Expense | 1,500 | 1,431 | 1,500 | 650 | 1,500 | - |
| Operating Expense | 500 | 402 | 500 | | 500 | - |
| Vehicle Expense | 1,000 | 988 | 1,000 | 365 | 2,000 | 1,000 |
| Relief/Evictions | 3,000 | 1,131 | 2,000 | 2,015 | 3,000 | 1,000 |
| | 0 | 0 | 0 | | 0 | - |
| Repair & Maintenance | | | | | 5,000 | |
| Utilities | 8,500 | 8,658 | 8,750 | 2,807 | 9,000 | 250 |
| Department Total | 56,152 | 54,307 | 63,150 | 27,829 | 96,590 | 3,440 |
| Health & Welfare Totals | 194,738 | 188,797 | 206,480 | 97,391 | 260,485 | 24,005 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar | |
|--|--------------------------------|---------------------------------|--------------------------------|-------------------------------|----------------------------------|--------------------------------|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | Selectman budget 2013-2014 | change compare 2013-2014 |
| Culture & Recreation | | | | | | |
| Library | | | | | | |
| Salary-Administration | 61,915 | 61,915 | 65,000 | 33,750 | 65,000 | - |
| Salaries-Other | 242,027 | 237,344 | 241,634 | 110,962 | 248,752 | 7,118 |
| Salaries-Part Time | 161,761 | 161,775 | 161,761 | 75,805 | 161,761 | - |
| Office Expense | 8,000 | 7,804 | 8,000 | 3,604 | 8,000 | - |
| Books | 59,680 | 59,315 | 50,973 | 21,918 | 50,973 | - |
| Bibliomation | 49,976 | 49,265 | 49,976 | 47,899 | 42,858 | (7,118) |
| Utilities | 86,000 | 77,873 | 86,000 | 39,224 | 86,000 | - |
| Materials | 24,659 | 24,744 | 25,252 | 11,999 | 25,252 | - |
| Repair & Maintenance Equipment | 15,318 | 17,073 | 20,000 | 5,923 | 20,000 | - |
| Equipment | 0 | 0 | 0 | | 0 | - |
| Department Total | 709,336 | 697,108 | 708,596 | 351,084 | 708,596 | 0 |
| Recreation | | | | | | |
| Salary-Administration | 65,000 | 63,500 | 65,000 | 33,750 | 65,000 | - |
| Salaries-Other | 184,988 | 184,530 | 187,455 | 92,836 | 228,423 | 40,968 |
| Salaries-Part Time | 205,530 | 250,915 | 205,530 | 166,731 | 231,250 | 25,720 |
| Salaries-Vendors | 15,600 | 12,478 | 19,000 | 2,500 | 19,000 | - |
| Office Expense | 9,000 | 8,633 | 9,000 | 1,084 | 9,000 | - |
| Operating Expense | 4,375 | 4,249 | 14,300 | 6,439 | 14,300 | - |
| Vehicle Expense | 3,000 | 3,646 | 4,100 | 0 | 4,100 | - |
| Utilities | 65,535 | 53,712 | 65,535 | 32,359 | 65,535 | - |
| Wolfe Park Improvements | 60,000 | 58,433 | 33,330 | 0 | 35,000 | 1,670 |
| Masuk Pool | 24,000 | 24,000 | 24,000 | | 0 | (24,000) |
| Repair & Maintenance | 78,000 | 91,463 | 72,000 | 37,403 | 72,000 | - |
| Equipment | 12,500 | 11,286 | 35,321 | 9,184 | 25,321 | (10,000) |
| Department Total | 727,528 | 766,845 | 734,571 | 382,286 | 768,929 | 34,358 |
| Culture & Recreation Totals | 1,436,864 | 1,463,953 | 1,443,167 | 733,370 | 1,477,525 | 34,358 |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | Amended | 2012-2013 | First | Dollar |
|----------------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| | Amended | Expended | Current | Expended | Selectman | change |
| | budget | budget | budget | as of | budget | 2012-2013 |
| | 2011-2012 | 2011-2012 | 2012-2013 | 12/31/12 | 2013-2014 | 2013-2014 |
| Debt Service | | | | | | |
| Bond & Coupon Redemption | 0 | 0 | 0 | 0 | 0 | - |
| Bond Principle Redemption | 3,285,000 | 3,285,000 | 3,780,000 | 1,560,000 | 4,025,000 | 245,000 |
| Bond Interest | 1,533,611 | 1,531,037 | 1,395,619 | 744,608 | 1,368,088 | (27,531) |
| New Debt | 94,675 | | 42,250 | | 81,562 | 39,312 |
| | 0 | | 0 | | 0 | - |
| Note Interest | (68,170) | (68,170) | 0 | | 0 | - |
| Bond Note Expense | | 0 | 0 | | 0 | - |
| Lease Payments | 368,159 | 325,130 | 368,159 | 208,290 | 256,892 | (111,267) |
| Debt Service Totals | 5,213,275 | 5,072,997 | 5,586,028 | 2,512,898 | 5,731,542 | 145,514 |

DEPT: EQUIPMENT REPLACEMENT

| | | | |
|---|--|----------------|----------------|
| Appropriation for equipment replacement (ROLLING STOCK) | | 111,267 | 111,267 |
| Equipment Replacement Total | | 111,267 | 111,267 |

Special Projects

| | | | | | | |
|-----------------------------|--------------|---------------|---------------|--------------|--------------|-----------------|
| Tax Defrayment Srs at B O E | 5,500 | 5,047 | 5,500 | 3,679 | 5,500 | - |
| Operation Distribution | | 0 | | | | |
| ASBESTOS TESTING | | 380 | | | 0 | - |
| | 0 | | 0 | | 0 | - |
| Demolition Hunters Ridge | | 23,900 | | | 0 | - |
| Capital Study | | | 75,000 | | | |
| Department Total | 5,500 | 29,327 | 80,500 | 3,679 | 5,500 | (75,000) |
| Special Projects | 5,500 | 29,327 | 80,500 | 3,679 | 5,500 | (75,000) |

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

| Department | Approved | Amended | 2012-2013 | First | Dollar | | |
|-----------------------------|--------------------------------|---------------------------------|--------------------------------|-------------------------------|----------------------------------|---|-----------|
| | Amended budget 2011-2012 | Expended budget 2011-2012 | Current budget 2012-2013 | Expended as of 12/31/12 | Selectman budget 2013-2014 | change 2012-2013 compare 2013-2014 | |
| SUMMARY EXPENDITURES | | | | | | | |
| General Government Totals | 6,912,742 | 7,090,388 | 7,555,739 | 3,749,152 | 8,145,456 | 589,717 | 0.07805 |
| Public Safety Totals | 5,942,122 | 5,858,774 | 6,243,174 | 2,789,608 | 6,445,305 | 202,131 | 0.03238 |
| Public Works Totals | 2,822,233 | 2,624,719 | 3,244,645 | 1,305,401 | 3,277,707 | 33,062 | 0.01019 |
| Sanitation Totals | 337,983 | 311,574 | 368,469 | 153,703 | 355,073 | (13,396) | (0.03636) |
| Health & Welfare Totals | 194,738 | 188,797 | 206,480 | 97,391 | 260,485 | 54,005 | 0.26155 |
| Culture & Recreation Totals | 1,436,864 | 1,463,953 | 1,443,167 | 733,370 | 1,477,525 | 34,358 | 0.02381 |
| Debt Service Totals | 5,213,275 | 5,072,997 | 5,586,028 | 2,512,898 | 5,731,542 | 145,514 | 0.02605 |
| Equipment Replacement | | | | | 111,267 | 111,267 | |
| Special Projects | 5,500 | 29,327 | 80,500 | 3,679 | 5,500 | (75,000) | (0.93168) |
| General Fund Totals | 22,865,457 | 22,640,529 | 24,728,202 | 11,345,202 | 25,809,860 | 1,081,658 | 0.04374 |

**BOARD OF EDUCATION
EXPENSE BUDGET**

2013-2014

MONROE PUBLIC SCHOOLS
Proposed Budget 2013-2014 Summary by Expense Category

| | FY 2013 Adopted | FY 2014 Proposed | Change Adopted | % Chg |
|--|----------------------|----------------------|---------------------|---------------|
| Salary | \$ 32,789,197 | \$ 33,053,655 | \$ 264,458 | 0.81% |
| Benefits | \$ 8,621,749 | \$ 9,363,920 | \$ 742,171 | 8.61% |
| Sbutotal Personnel | \$ 41,410,946 | \$ 42,417,575 | \$ 1,006,629 | 2.43% |
| Professional Educational & Technical Services | 1,523,030 | 1,401,209 | \$ (121,821) | -8.00% |
| Purchased Property Services | 1,546,833 | 1,575,440 | \$ 28,608 | 1.85% |
| Student Transportation | 2,770,594 | 3,037,803 | \$ 267,208 | 9.64% |
| Tuition | 1,207,470 | 1,251,009 | \$ 43,539 | 3.61% |
| Other Purchased Services | 395,623 | 402,106 | \$ 6,483 | 1.64% |
| Textbooks & Supplies | 937,040 | 961,625 | \$ 24,585 | 2.62% |
| Electric & Heat Energy | 1,737,566 | 1,544,560 | \$ (193,006) | -11.11% |
| Equipment & Photocopy | 311,144 | 332,745 | \$ 21,601 | 6.94% |
| Dues and Fees | 82,074 | 80,163 | \$ (1,911) | -2.33% |
| Bond Principal & Interest | - | - | - | 0.00% |
| Miscellaneous Expense | 75 | 75 | - | 0.00% |
| Officials & Police | 43,419 | 44,393 | \$ 974 | 2.24% |
| Subtotal Non Personnel | \$ 10,554,868 | \$ 10,631,128 | \$ 76,260 | 0.00% |
| Enterprise Carry Forward | \$ (531,075) | \$ (304) | \$ 530,771 | 0.00% |
| TOTAL OPERATING BUDGET | \$ 51,434,739 | \$ 53,048,399 | \$ 1,613,660 | 3.14% |
| FIRST SELECTMAN'S ADJUSTMENT | | | | |
| ADJUSTED BUDGET | \$ 53,048,399 | | \$ 1,613,660 | 3.04% |
| BOF ADJUSTMENT | \$ (713,480) | | \$ (713,480) | -1.34% |
| | \$ 52,334,919 | | \$ 900,180 | 1.70% |
| FIRST SELECTMAN'S ADJUSTMENT POST FIRST REFERENDUM | \$ (100,000) | | \$ (100,000) | -0.19% |
| FIRST SELECTMAN'S ADJUSTMENT POST SECOND REFERENDUM | \$ (125,000) | | \$ (125,000) | -0.24% |
| | \$ 52,109,919 | | \$ 675,180 | 1.31% |

MONROE PUBLIC SCHOOLS
PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

Statement Code. BOE Summ

| Account Number | Description | 2 Years Prior | 1 Year Prior | 1 Year Prior | Budget Total | Change | Percentage Change |
|---|-------------|-----------------------------------|------------------------------------|------------------------------------|-------------------------|---------------|-------------------|
| | | Actual 7/1/2011 - 6/30/2012 | Revised 7/1/2012 - 6/30/2013 | Adopted 7/1/2012 - 6/30/2013 | 7/1/2013 - 6/30/2014 | | |
| 5111 ADMINISTRATION-CERTIFIED | | \$833,605.34 | \$970,432.27 | \$861,109.00 | \$1,042,516.00 | \$181,407.00 | 21.07 % |
| 5112 ADMINISTRATION-PRINCIPALS-CERTIFIED | | \$1,232,656.21 | \$1,214,738.30 | \$1,214,738.30 | \$1,248,759.00 | \$34,020.70 | 2.80 % |
| 5113 TEACHERS-REG ED-CERTIFIED STAFF | | \$18,388,220.78 | \$18,920,289.72 | \$18,920,289.72 | \$18,908,835.81 | \$(11,453.91) | (0.06)% |
| 5114 TEACHERS-SPED-CERTIFIED STAFF | | \$3,172,213.19 | \$3,305,314.60 | \$3,305,314.60 | \$3,210,414.78 | \$(94,899.82) | (2.87)% |
| 5115 GUIDANCE/SOCIAL WORK-CERTIFIED STAFF | | \$1,015,779.46 | \$1,043,946.00 | \$1,043,946.00 | \$1,024,000.60 | \$(19,945.40) | (1.91)% |
| 5116 PSYCHOLOGIST-CERTIFIED STAFF | | \$616,543.80 | \$628,660.60 | \$628,660.60 | \$633,838.20 | \$5,177.60 | 0.82 % |
| 5117 NURSES-NON CERTIFIED STAFF | | \$326,308.11 | \$360,282.60 | \$360,282.60 | \$364,476.20 | \$4,193.60 | 1.16 % |
| 5118 CUSTODIANS-NON CERTIFIED STAFF | | \$1,560,599.76 | \$1,544,228.56 | \$1,544,228.56 | \$1,632,802.40 | \$88,573.84 | 5.74 % |
| 5119 SECURITY-NON CERTIFIED STAFF | | \$99,410.92 | \$130,353.44 | \$130,353.44 | \$135,472.80 | \$5,119.36 | 3.93 % |
| 5120 SUBSTITUTES-CALL UP | | \$384,868.87 | \$340,628.00 | \$340,628.00 | \$341,280.80 | \$652.80 | 0.19 % |
| 5121 THERAPIST-SPEECH/PHYSICAL | | \$92,660.59 | \$100,783.09 | \$100,783.09 | \$101,359.61 | \$576.52 | 0.57 % |
| 5122 SUMMER SCHOOL | | \$9,146.00 | \$9,073.00 | \$9,073.00 | \$4,573.00 | \$(4,500.00) | (49.60)% |
| 5123 MAIL DISTRIBUTION | | \$8,294.62 | \$7,395.00 | \$7,395.00 | \$7,657.62 | \$262.62 | 3.55 % |
| 5124 CUSTODIAL/TECHNOLOGY SUMMER WORK | | \$41,115.68 | \$5,551.20 | \$5,551.20 | \$47,880.00 | \$42,328.80 | 762.52 % |
| 5125 STIPENDS | | \$565,750.36 | \$467,470.11 | \$465,470.11 | \$637,662.73 | \$172,192.62 | 36.99 % |
| 5126 INTERVENTION TUTORS | | \$82,519.83 | \$92,820.00 | \$92,820.00 | \$103,521.84 | \$10,701.84 | 11.53 % |
| 5127 DATABASE ADMINISTRATOR | | \$104,067.22 | \$102,496.40 | \$102,496.40 | \$106,635.96 | \$4,139.56 | 4.04 % |

MONROE PUBLIC SCHOOLS
PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

| Account Number | Description | 2 Years Prior | 1 Year Prior | 1 Year Prior | Budget Total | Change | Percentage Change |
|--|-------------|----------------|----------------|----------------|----------------------|----------------|-------------------|
| | | Actual | Revised | Adopted | 7/1/2013 - 6/30/2014 | | |
| 5128 OFFICE PERSONNEL AND MANAGEMENT | | \$1,750,791.99 | \$1,757,001.29 | \$1,866,324.56 | \$1,687,279.47 | \$(179,045.09) | (9.59)% |
| 5129 AIDES-REG ED AND SPED | | \$1,113,202.34 | \$1,121,543.79 | \$1,121,543.79 | \$1,078,011.65 | \$(43,532.14) | (3.88)% |
| 5130 LIBRARIANS | | \$79,912.26 | \$88,634.40 | \$88,634.40 | \$81,958.00 | \$(-6,676.40) | (7.53)% |
| 5131 NEGOTIATIONS RESERVE | | \$0.00 | \$39,925.11 | \$39,925.11 | \$196,000.00 | \$156,074.89 | 390.92 % |
| 5132 EXTRA WORK-CERTIFIED | | \$84,887.90 | \$103,671.62 | \$76,671.62 | \$83,526.08 | \$6,854.46 | 8.94 % |
| 5133 SUBSTITUTE COORDINATOR | | \$0.00 | \$5,000.00 | \$5,000.00 | \$0.00 | \$(5,000.00) | (100.00)% |
| 5134 PERMANENT SUBSTITUTES | | \$255,412.25 | \$195,231.00 | \$264,435.00 | \$185,725.00 | \$(78,710.00) | (29.77)% |
| 5135 EXTRA WORK/OT-NON CERTIFIED PERSONNEL | | \$37,230.31 | \$28,806.00 | \$28,806.00 | \$31,306.00 | \$2,500.00 | 8.68 % |
| 5137 CUSTODIAL OVERTIME-ACTIVITIES/EMERGENCI | | \$56,893.06 | \$67,000.00 | \$67,000.00 | \$56,838.75 | \$(10,161.25) | (15.17)% |
| 5138 CUSTODIAL OVERTIME-SNOW REMOVAL/FIREWAT | | \$23,342.06 | \$30,000.00 | \$30,000.00 | \$30,000.00 | \$0.00 | 0.00 % |
| 5139 CUSTODIAL BLDG CHECK & CALL IN | | \$5,834.89 | \$4,000.00 | \$4,000.00 | \$5,980.76 | \$1,980.76 | 49.52 % |
| 5140 SECURITY - OVERTIME | | \$1,352.55 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | — |
| 5141 CROWD CONTROL, TIMER, SCORER | | \$13,245.00 | \$16,145.00 | \$16,615.00 | \$17,025.00 | \$410.00 | 2.47 % |
| 5142 OFFICIALS | | \$788.49 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | — |
| 5143 NURSE OVERTIME | | \$0.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$0.00 | 0.00 % |
| 5145 UNION BUSINESS | | \$18,245.20 | \$18,564.40 | \$18,564.40 | \$18,917.20 | \$352.80 | 1.90 % |
| 5146 NURSE ASSISTANTS | | \$22,782.82 | \$24,537.24 | \$24,537.24 | \$25,399.92 | \$862.68 | 3.52 % |

MONROE PUBLIC SCHOOLS
PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

| Account Number | Description | 2 Years Prior Actual | 1 Year Prior Revised | 1 Year Prior Adopted | Budget Total | Change | Percentage Change |
|--|-------------|-------------------------|-------------------------|-------------------------|-------------------------|----------------|----------------------|
| | | 7/1/2011 - 6/30/2012 | 7/1/2012 - 6/30/2013 | 7/1/2012 - 6/30/2013 | 7/1/2013 - 6/30/2014 | | |
| 5210 MEDICAL AND DRUG INSURANCE | | \$6,357,271.98 | \$5,758,000.00 | \$5,758,000.00 | \$6,248,480.00 | \$490,480.00 | 8.52 % |
| 5211 LIFE INSURANCE | | \$38,199.02 | \$54,534.00 | \$54,534.00 | \$54,534.00 | \$0.00 | 0.00 % |
| 5212 DISABILITY INSURANCE | | \$65,033.98 | \$75,839.00 | \$75,839.00 | \$75,839.00 | \$0.00 | 0.00 % |
| 5213 DENTAL INSURANCE | | \$650,004.00 | \$650,000.00 | \$650,000.00 | \$650,000.00 | \$0.00 | 0.00 % |
| 5216 FLEXIBLE SPENDING-MEDICAL/CHILDCARE | | \$5,534.00 | \$12,000.00 | \$12,000.00 | \$6,863.00 | \$(5,137.00) | (42.81)% |
| 5220 PAYROLL TAXES | | \$798,957.62 | \$742,708.93 | \$742,708.93 | \$689,173.16 | \$(53,535.77) | (7.21)% |
| 5230 PENSION CONTRIBUTION | | \$348,507.00 | \$357,276.00 | \$357,276.00 | \$357,276.00 | \$0.00 | 0.00 % |
| 5234 TSA | | \$131,307.00 | \$136,701.21 | \$21,501.21 | \$136,701.21 | \$115,200.00 | 535.78 % |
| 5240 TUITION REIMBURSEMENT | | \$30,000.03 | \$30,000.00 | \$30,000.00 | \$30,000.00 | \$0.00 | 0.00 % |
| 5250 UNEMPLOYMENT COMPENSATION | | \$34,165.60 | \$63,650.00 | \$63,650.00 | \$63,650.00 | \$0.00 | 0.00 % |
| 5260 WORKER'S COMPENSATION | | \$91,865.36 | \$100,000.00 | \$100,000.00 | \$100,000.00 | \$0.00 | 0.00 % |
| 5280 CLOTHING ALLOWANCE-CUSTODIAL | | \$9,129.73 | \$16,000.00 | \$16,000.00 | \$16,000.00 | \$0.00 | 0.00 % |
| 5294 PROFESSIONAL DEVELOPMENT-REIMBURSEMENTS | | \$9,894.77 | \$19,200.00 | \$19,200.00 | \$19,200.00 | \$0.00 | 0.00 % |
| 5295 RETIREMENTS | | \$1,009,640.93 | \$587,741.00 | \$702,941.00 | \$882,337.00 | \$179,396.00 | 25.52 % |
| 5296 VACATION BUYBACKS-CERTIFIED | | \$30,064.92 | \$7,634.00 | \$7,634.00 | \$7,632.19 | \$(1.81) | (0.02)% |
| 5297 VACATION BUYBACKS-NON CERTIFIED | | \$22,003.10 | \$10,465.00 | \$10,465.00 | \$25,929.90 | \$15,464.90 | 147.78 % |
| 5320 PROFESSIONAL EDUCATIONAL SERVICES | | \$418,847.16 | \$520,096.00 | \$459,698.00 | \$316,250.00 | \$(143,448.00) | (31.20)% |

MONROE PUBLIC SCHOOLS
PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

| Account Number | Description | 2 Years Prior | 1 Year Prior | 1 Year Prior | Budget Total | Change | Percentage Change |
|-----------------------------------|-------------|----------------|----------------|----------------|----------------------|---------------|-------------------|
| | | Actual | Revised | Adopted | 7/1/2013 - 6/30/2014 | | |
| 5333 CONFERENCE-COURSE REG FEE | | \$29,979.54 | \$43,156.00 | \$36,906.00 | \$51,991.00 | \$15,085.00 | 40.87 % |
| 5334 PD INSERVICE-EXTERNAL VENDOR | | \$17,595.51 | \$27,500.00 | \$27,500.00 | \$64,500.00 | \$37,000.00 | 134.55 % |
| 5340 OTHER PROFESSIONAL SERVICES | | \$945,513.67 | \$963,556.06 | \$998,926.16 | \$968,468.39 | \$(30,457.77) | (3.05)% |
| 5411 WATER | | \$43,169.24 | \$45,116.33 | \$45,116.33 | \$45,119.72 | \$3.39 | 0.01 % |
| 5421 DISPOSAL SERVICES | | \$60,740.68 | \$76,795.00 | \$76,795.00 | \$76,795.00 | \$0.00 | 0.00 % |
| 5424 GROUNDS MAINTENANCE | | \$156,715.89 | \$129,900.00 | \$129,900.00 | \$129,900.00 | \$0.00 | 0.00 % |
| 5430 CONTRACTED SERVICES | | \$447,971.47 | \$483,451.02 | \$425,457.00 | \$417,967.00 | \$(7,490.00) | (1.76)% |
| 5431 BUILDING REPAIRS | | \$348,723.30 | \$113,781.00 | \$139,875.00 | \$114,875.00 | \$(25,000.00) | (17.87)% |
| 5432 EMERGENCY REPAIRS | | \$157,449.53 | \$120,585.00 | \$120,585.00 | \$120,585.00 | \$0.00 | 0.00 % |
| 5433 EQUIPMENT REPAIRS | | \$105,798.87 | \$145,552.00 | \$120,552.00 | \$145,099.00 | \$24,547.00 | 20.36 % |
| 5440 RENTALS | | \$17,091.19 | \$18,235.00 | \$15,300.00 | \$12,100.00 | \$(3,200.00) | (20.92)% |
| 5442 LEASES | | \$75,106.80 | \$273,171.47 | \$273,371.47 | \$295,004.47 | \$21,633.00 | 7.91 % |
| 5443 SOFTWARE PURCHASES | | \$8,644.55 | \$26,093.00 | \$26,093.00 | \$11,425.00 | \$(14,668.00) | (56.21)% |
| 5444 SOFTWARE RENEWALS | | \$212,526.01 | \$173,787.70 | \$173,787.70 | \$206,570.05 | \$32,782.35 | 18.86 % |
| 5510 TRANSPORTATION-STUDENT | | \$2,511,539.27 | \$2,748,226.87 | \$2,770,594.37 | \$3,037,802.71 | \$267,208.34 | 9.64 % |
| 5521 PROPERTY/LIABILITY INSURANCE | | \$100,705.00 | \$117,160.00 | \$117,160.00 | \$117,160.00 | \$0.00 | 0.00 % |
| 5522 UMBRELLA INSURANCE | | \$63,500.00 | \$63,500.00 | \$63,500.00 | \$63,500.00 | \$0.00 | 0.00 % |

MONROE PUBLIC SCHOOLS
PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

| Account Number | Description | 2 Years Prior Actual | 1 Year Prior Revised | 1 Year Prior Adopted | Budget Total | Change | Percentage Change |
|---|-------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------|----------------------|
| | | 7/1/2011 - 6/30/2012 | 7/1/2012 - 6/30/2013 | 7/1/2012 - 6/30/2013 | 7/1/2013 - 6/30/2014 | | |
| 5523 VEHICLE LIABILITY INSURANCE | | \$2,000.00 | \$4,104.00 | \$4,104.00 | \$4,104.00 | \$0.00 | 0.00 % |
| 5524 ERRORS AND OMISSIONS INSURANCE | | \$19,436.00 | \$19,436.00 | \$19,436.00 | \$19,436.00 | \$0.00 | 0.00 % |
| 5525 BOILERS AND MACHINERY INSURANCE | | \$7,400.00 | \$9,875.00 | \$10,695.00 | \$9,875.00 | \$(-820.00) | (7.67)% |
| 5526 INTERSCHOLASTIC ATHLETIC INSURANCE | | \$11,830.00 | \$12,650.00 | \$11,830.00 | \$12,650.00 | \$820.00 | 6.93 % |
| 5527 SMALL CLAIMS-SELF INSURANCE | | \$0.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00 % |
| 5530 POSTAGE | | \$16,133.17 | \$29,974.39 | \$29,974.39 | \$29,974.39 | \$0.00 | 0.00 % |
| 5531 TELEPHONE/COMMUNICATIONS | | \$69,914.64 | \$74,433.00 | \$74,433.00 | \$76,333.00 | \$1,900.00 | 2.55 % |
| 5540 PRINTING AND ADVERTISING | | \$4,046.78 | \$12,729.50 | \$10,986.00 | \$10,986.00 | \$0.00 | 0.00 % |
| 5560 TUITION-MAGNET,TECH,VO-AG,ADULT | | \$325,816.50 | \$356,300.00 | \$340,426.00 | \$379,526.50 | \$39,100.50 | 11.49 % |
| 5561 TUITION-PUBLIC | | \$373,876.73 | \$529,989.00 | \$500,863.00 | \$325,634.00 | \$(-175,229.00) | (34.99)% |
| 5563 TUITION-PRIVATE | | \$327,898.17 | \$321,181.00 | \$366,181.00 | \$545,848.00 | \$179,667.00 | 49.07 % |
| 5580 TRAVEL-MILEAGE AND LODGING | | \$33,345.12 | \$34,155.86 | \$34,155.86 | \$35,088.00 | \$932.14 | 2.73 % |
| 5590 OTHER PURCHASE SERVICES | | \$18,377.50 | \$18,348.39 | \$18,348.39 | \$21,999.78 | \$3,651.39 | 19.90 % |
| 5611 SUPPLIES-INSTRUCTIONAL | | \$261,088.24 | \$226,452.59 | \$258,895.58 | \$287,686.71 | \$28,791.13 | 11.12 % |
| 5612 SUPPLIES-AV | | \$8,008.77 | \$7,991.12 | \$14,258.25 | \$11,533.00 | \$(-2,725.25) | (19.11)% |
| 5613 SUPPLIES-CUSTODIAL | | \$111,182.70 | \$106,400.00 | \$106,400.00 | \$106,400.00 | \$0.00 | 0.00 % |
| 5614 SUPPLIES-MAINTENANCE | | \$48,356.73 | \$62,111.00 | \$62,111.00 | \$62,111.00 | \$0.00 | 0.00 % |

MONROE PUBLIC SCHOOLS
PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

| Account Number | Description | 2 Years Prior Actual | 1 Year Prior Revised | 1 Year Prior Adopted | Budget Total | Change | Percentage Change |
|--|-------------|-------------------------|-------------------------|-------------------------|-------------------------|----------------|----------------------|
| | | 7/1/2011 - 6/30/2012 | 7/1/2012 - 6/30/2013 | 7/1/2012 - 6/30/2013 | 7/1/2013 - 6/30/2014 | | |
| 5615 SUPPLIES-SECURITY | | \$202.00 | \$701.55 | \$1,000.00 | \$500.00 | \$(500.00) | (50.00)% |
| 5618 WORKBOOKS | | \$27,049.63 | \$14,494.54 | \$39,516.01 | \$16,549.00 | \$(22,967.01) | (58.12)% |
| 5619 CLASSROOM LIBRARY BOOKS | | \$8,448.95 | \$8,938.89 | \$11,774.20 | \$11,822.00 | \$47.80 | 0.41 % |
| 5621 NATURAL GAS | | \$74,398.16 | \$210,044.00 | \$210,044.00 | \$192,869.00 | \$(17,175.00) | (8.18)% |
| 5622 ELECTRICITY | | \$723,983.49 | \$856,850.00 | \$856,850.00 | \$736,386.33 | \$(120,463.67) | (14.06)% |
| 5623 BOTTLED GAS/PROPANE | | \$9,624.94 | \$11,448.00 | \$11,448.00 | \$10,106.00 | \$(1,342.00) | (11.72)% |
| 5624 HEAT ENERGY | | \$517,613.31 | \$648,000.00 | \$648,000.00 | \$571,975.00 | \$(76,025.00) | (11.73)% |
| 5626 GASOLINE | | \$8,824.60 | \$33,223.75 | \$11,223.75 | \$33,223.75 | \$22,000.00 | 196.01 % |
| 5640 TEXTBOOKS-NEW CURRICULUM | | \$82,758.99 | \$20,987.63 | \$23,608.00 | \$50,520.00 | \$26,912.00 | 114.00 % |
| 5641 TEXTBOOKS-REPLACEMENT AND ADDITIONAL | | \$37,165.71 | \$42,901.71 | \$57,900.98 | \$29,361.37 | \$(28,539.61) | (49.29)% |
| 5642 LIBRARY BOOKS | | \$10,992.35 | \$12,853.06 | \$10,059.00 | \$12,348.00 | \$2,289.00 | 22.76 % |
| 5643 LIBRARY REBINDS | | \$0.00 | \$210.46 | \$560.10 | \$560.10 | \$0.00 | 0.00 % |
| 5644 NEWSPAPER AND PERIODICALS-STUDENT | | \$3,078.27 | \$2,393.38 | \$3,053.00 | \$3,124.00 | \$71.00 | 2.33 % |
| 5645 SUPPLIES-LIBRARY | | \$2,463.01 | \$3,822.59 | \$6,154.00 | \$5,640.00 | \$(514.00) | (8.35)% |
| 5646 NEWSPAPER AND PERIODICALS-STAFF | | \$2,445.11 | \$2,233.10 | \$2,533.04 | \$2,533.04 | \$0.00 | 0.00 % |
| 5660 TESTING SUPPLIES-SPECIAL AND REGULAR ED | | \$10,530.70 | \$10,773.00 | \$10,773.00 | \$8,445.00 | \$(2,328.00) | (21.61)% |
| 5684 INK AND TONER CARTRIDGES | | \$61,600.06 | \$54,500.00 | \$54,500.00 | \$54,500.00 | \$0.00 | 0.00 % |

MONROE PUBLIC SCHOOLS
PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

| Account Number | Description | 2 Years Prior Actual | 1 Year Prior Revised | 1 Year Prior Adopted | Budget Total | Change | Percentage Change |
|--------------------|---------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------|----------------------|
| | | 7/1/2011 - 6/30/2012 | 7/1/2012 - 6/30/2013 | 7/1/2012 - 6/30/2013 | 7/1/2013 - 6/30/2014 | | |
| 5685 | UNIFORM RECONDITIONING | \$6,398.75 | \$5,925.00 | \$7,500.00 | \$6,750.00 | \$(750.00) | (10.00)% |
| 5686 | OTHER ATHLETIC COSTS | \$33,567.35 | \$29,515.72 | \$28,478.48 | \$31,033.50 | \$2,555.02 | 8.97 % |
| 5687 | ATHLETIC SUPPLIES | \$27,910.65 | \$31,513.97 | \$30,095.00 | \$30,249.00 | \$154.00 | 0.51 % |
| 5688 | UNIFORMS - NEW | \$27,665.40 | \$16,526.00 | \$20,314.00 | \$29,814.40 | \$9,500.40 | 46.77 % |
| 5689 | PERSONAL STUDENT AGENDAS | \$0.00 | \$4,526.31 | \$4,200.00 | \$4,586.00 | \$386.00 | 9.19 % |
| 5690 | SUPPLIES-OTHER | \$109,398.02 | \$127,916.94 | \$133,769.23 | \$142,972.23 | \$9,203.00 | 6.88 % |
| 5691 | COPIER STAPLES AND PAPER | \$64,032.53 | \$49,587.00 | \$49,587.00 | \$52,587.00 | \$3,000.00 | 6.05 % |
| 5730 | EQUIPMENT-NEW-INSTRUCTIONAL | \$113,536.23 | \$43,316.60 | \$27,187.08 | \$38,783.70 | \$11,596.62 | 42.65 % |
| 5731 | PHOTOCOPY EQUIPMENT | \$247,967.80 | \$247,000.00 | \$247,000.00 | \$247,000.00 | \$0.00 | 0.00 % |
| 5739 | EQUIPMENT-NEW-NON INSTRUCTIONAL | \$117,194.31 | \$71,085.59 | \$36,956.68 | \$46,961.50 | \$10,004.82 | 27.07 % |
| 5810 | DUES AND FEES | \$55,904.50 | \$72,955.17 | \$82,073.50 | \$80,162.50 | \$(1,911.00) | (2.33)% |
| 5890 | MISCELLANEOUS EXPENSES | \$25.00 | \$75.00 | \$75.00 | \$75.00 | \$0.00 | 0.00 % |
| 5891 | OFFICIALS | \$12,147.56 | \$25,513.59 | \$25,513.59 | \$25,643.29 | \$129.70 | 0.51 % |
| 5892 | POLICE | \$14,406.01 | \$18,914.76 | \$17,905.47 | \$18,750.00 | \$844.53 | 4.72 % |
| 5950 | ENTERPRISE CARRY FORWARD | \$0.00 | \$(531,075.00) | \$(531,075.00) | \$0.00 | \$531,075.00 | (100.00)% |
| GRAND TOTAL | | \$51,400,923.02 | \$51,434,737.49 | \$51,434,737.49 | \$53,048,399.07 | \$1,613,661.58 | 3.14 % |

REVENUE BUDGET SUMMARY

2013-2014

TOWN OF MONROE
2013-2014
BUDGET

REVENUE BUDGET SUMMARY

The following is a comparison of the proposed 2013-2014 revenue budget with the 2012-2013 revenue budget.

| <u>REVENUES</u> | <u>2012-2013</u> | <u>2013-2014</u> | <u>INCREASE (DECREASE)</u> | |
|--|-------------------|-------------------|--------------------------------|---------------|
| | | | \$ | % |
| LICENSES ,PERMITS, FINES | 526,200 | 553,700 | 27,500 | 5.23% |
| INTERGOVERNMENTAL TOWN | 893,776 | 859,234 | (34,542) | -3.86% |
| CHARGES for SERVICES | 363,210 | 323,210 | (40,000) | -11.01% |
| INTEREST, DIVIDENDS & LIENS | 475,000 | 400,000 | (75,000) | -15.79% |
| MISCELLANEOUS TOWN | 40,000 | 60,000 | 20,000 | 50.00% |
| INTERGOVERNMENTAL EDUCATION | 6,663,118 | 6,604,247 | (58,871) | -0.88% |
| A R R A - SFSF | - | - | - | 0.00% |
| MISCELLANEOUS EDUCATION | 10,000 | 10,000 | - | 0.00% |
| STATE GRANTS EDUCATION | 1,353,183 | 1,389,106 | 35,923 | 2.65% |
| CONTRA REIMBURSABLES EDUCATION | 936,500 | 573,400 | (363,100) | -38.77% |
| SUB TOTAL NON-TAX REVENUE | 11,260,987 | 10,772,897 | (488,090) | -4.33% |
| <u>OTHER FUNDING SOURCES</u> | | | | |
| UNDESIGNATED FUND BALANCE | | | - | 0.00% |
| SUPPLEMENTAL TAXES | 250,000 | 350,000 | 100,000 | 0.00% |
| TAXES PRIOR YEAR | 400,000 | 400,000 | - | 0.00% |
| OPERATING TRANSFERS | | | | |
| CURRENT TAXES REQUIRED | 66,701,637 | 68,519,388 | 1,817,751 | 2.73% |
| SUB TOTAL OTHER FUNDING SOURCES | 67,351,637 | 69,269,388 | 1,917,751 | 2.85% |
| TOTAL REVENUE & OTHER FUNDING SOURCES | 78,612,624 | 80,042,285 | 1,429,661 | 1.82% |

TOWN OF MONROE
2013-2014
BUDGET
REVENUE PROJECTION

| | 0 | Actual Income 2011-2012 | Estimated (Budgeted) Income 2012-2013 | Actual 2012-2013 as of 12/31/2012 | Estimated Income 2013-2014 | Dollar change | | | | | | |
|------------------------------------|---|-------------------------------|--|--|----------------------------------|-----------------------------------|---------------|--|--|--|--|--|
| | | | | | | 2013-2014 compare 2012-2013 | % change | | | | | |
| Income from General Sources | | | | | | | | | | | | |
| TOWN REVENUE | | | | | | | | | | | | |
| Building | | 148,819 | 175,000 | 110,801 | 175,000 | - | 0.00% | | | | | |
| Burning Permits | | 2,880 | 2,000 | 30 | 2,000 | - | 0.00% | | | | | |
| Canine Licenses | | 1,647 | 2,000 | 125 | 2,000 | - | 0.00% | | | | | |
| Driveway Permits | | 60 | 200 | | 200 | - | 0.00% | | | | | |
| Food Licenses | | - | | | | - | 0.00% | | | | | |
| Hauler Fees/Administration | | - | - | | | - | 0.00% | | | | | |
| Library | | 17,739 | 20,000 | 8,487 | 17,500 | (2,500) | -12.50% | | | | | |
| Planning & Zoning | | 21,022 | 15,000 | 20,178 | 20,000 | 5,000 | 33.33% | | | | | |
| Police Permits | | 11,768 | 8,000 | 6,906 | 8,000 | - | 0.00% | | | | | |
| Refuse Permits | | 2,850 | 4,000 | | 4,000 | - | 0.00% | | | | | |
| Town Clerk | | 314,425 | 300,000 | 182,955 | 325,000 | 25,000 | 8.33% | | | | | |
| SUB-TOTAL | | 521,210 | 526,200 | 329,482 | 553,700 | 27,500 | 5.23% | | | | | |
| INTERGOVERNMENTAL | | | | | | | | | | | | |
| Boat Tax | | - | 3,000 | | - | (3,000) | -100.00% | | | | | |
| Bond Interest Subsidy | | 505,478 | 488,676 | 115,794 | 467,699 | (20,977) | -4.29% | | | | | |
| Capital Equipment Pilot | | 104,227 | 140,000 | 73,447 | - | (140,000) | -100.00% | | | | | |
| Circuit Breaker | | 168,127 | 160,000 | 162,796 | 160,000 | - | 0.00% | | | | | |
| Disabled Persons | | 2,620 | 2,400 | 2,563 | 2,400 | - | 0.00% | | | | | |
| Pilot State Property | | 11,532 | 11,500 | 11,261 | - | (11,500) | -100.00% | | | | | |
| Elderly Property Tax | | - | | | - | - | 0.00% | | | | | |
| Federal Crime Bill | | - | | | | - | 0.00% | | | | | |
| LOCIP | | - | | | | - | 0.00% | | | | | |
| Pequot | | 33,254 | 27,200 | 11,377 | | (27,200) | -100.00% | | | | | |
| Revenue Sharing | | - | | 143,957 | | - | 0.00% | | | | | |
| Hold Harmless | | - | | | 168,135 | 168,135 | 0.00% | | | | | |
| State Aid Roads | | - | | | - | - | 0.00% | | | | | |
| Telephone Access | | 51,782 | 50,000 | | 50,000 | - | 0.00% | | | | | |
| Unanticipated Grants | | - | | | - | - | 0.00% | | | | | |
| Veterans Exemption | | 11,583 | 11,000 | 11,677 | 11,000 | - | 0.00% | | | | | |
| Youth Service Bureau | | - | - | | | - | 0.00% | | | | | |
| Cama Grant | | - | - | | | - | 0.00% | | | | | |
| Property Tax Relief Grant | | - | - | | | - | 0.00% | | | | | |
| SUB-TOTAL | | 888,603 | 893,776 | 532,872 | 859,234 | (34,542) | -3.86% | | | | | |

TOWN OF MONROE
2013-2014
BUDGET
REVENUE PROJECTION

| | 0 | Actual Income 2011-2012 | Estimated (Budgeted) Income 2012-2013 | Actual 2012-2013 as of 12/31/2012 | Estimated Income 2013-2014 | Dollar change | | | | | | |
|--|---|----------------------------|--|--|-------------------------------|-----------------------------------|----------------|--|--|--|--|--|
| | | | | | | 2013-2014 compare 2012-2013 | % change | | | | | |
| Income from General Sources | | | | | | | | | | | | |
| CHARGES for SERVICES | | | | | | | | | | | | |
| Bus Barn | | 14,640 | 15,960 | | 15,960 | - | 0.00% | | | | | |
| EMS Intercept (contra) | | - | - | | - | - | 0.00% | | | | | |
| EMS Billing | | - | - | | - | - | 0.00% | | | | | |
| Inland Wetlands | | 10,941 | 15,000 | 4,131 | 15,000 | - | 0.00% | | | | | |
| Landfill Lease | | 38,001 | 41,000 | 22,484 | 41,000 | - | 0.00% | | | | | |
| Nutrition | | 1,015 | 2,750 | 554 | 2,750 | - | 0.00% | | | | | |
| Recreation Department | | 239,918 | 230,000 | 56,190 | 200,000 | (30,000) | -13.04% | | | | | |
| Recreation New Programs | | - | - | | - | - | 0.00% | | | | | |
| Senior Citizen Transportation | | 4,789 | 5,000 | 2,449 | 5,000 | - | 0.00% | | | | | |
| Senior Citizen Registration | | 3,827 | 3,500 | 1,210 | 3,500 | - | 0.00% | | | | | |
| Special Police Assignments | | - | - | | - | - | 0.00% | | | | | |
| Special Police Assignments Admin | | 50,000 | 50,000 | | 40,000 | (10,000) | -20.00% | | | | | |
| SUB-TOTAL | | 363,131 | 363,210 | 87,018 | 323,210 | (40,000) | -11.01% | | | | | |
| INTEREST, DIVIDENDS & LIENS | | | | | | | | | | | | |
| Interest Taxes | | 399,164 | 200,000 | 180,718 | 200,000 | - | 0.00% | | | | | |
| Interest Investments | | 227,976 | 275,000 | 88,636 | 200,000 | (75,000) | -27.27% | | | | | |
| SUB-TOTAL | | 627,140 | 475,000 | 269,354 | 400,000 | (75,000) | -15.79% | | | | | |
| MISCELLANEOUS | | | | | | | | | | | | |
| Miscellaneous Income | | 135,841 | 40,000 | 155,799 | 60,000 | 20,000 | 50.00% | | | | | |
| SUB-TOTAL | | 135,841 | 40,000 | 155,799 | 60,000 | 20,000 | 50.00% | | | | | |
| TOTAL TOWN REVENUE | | 2,535,925 | 2,298,186 | 1,374,525 | 2,196,144 | (102,042) | -4.44% | | | | | |

TOWN OF MONROE
2013-2014
BUDGET
REVENUE PROJECTION

| | Income from General Sources | 0 | Actual | Estimated | Dollar | | | | |
|-----------------------------|-----------------------------|------------------|---------------------|-----------------------------------|--|----------------------------------|---|--|--|
| | | | Income 2011-2012 | (Budgeted) Income 2012-2013 | Actual 2012-2013 as of 12/31/2012 | Estimated Income 2013-2014 | change 2013-2014 compare 2012-2013 | | |
| B. O. E. REVENUE | | | | | | | | | |
| INTERGOVERNMENTAL | | | | | | | | | |
| ECS | 6,572,615 | 6,572,118 | 1,648,242 | 6,604,247 | 32,129 | 0.49% | | | |
| A R R A -S F S F-E S G | | | | | - | 0.00% | | | |
| A R R A -S F S F-GSF | | | | | - | 0.00% | | | |
| SPECIAL EDUCATION | | | | | | | | | |
| TRANSPORTATION | 68,795 | 91,000 | - | - | (91,000) | -100.00% | | | |
| SUB-TOTAL | 6,641,410 | 6,663,118 | 1,648,242 | 6,604,247 | (58,871) | -0.88% | | | |
| MISCELLANEOUS | | | | | | | | | |
| Individual Tuition | 11,860 | 10,000 | 4,484 | 10,000 | - | 0.00% | | | |
| Regional District | | - | | - | - | - | | | |
| Oxford Tuition | | - | - | - | - | 0.00% | | | |
| SUB-TOTAL | 11,860 | 10,000 | 4,484 | 10,000 | - | 0.00% | | | |
| TOTAL B.O.E. REVENUE | 6,653,270 | 6,673,118 | 1,652,726 | 6,614,247 | (58,871) | -0.88% | | | |
| TOTAL REVENUE | 9,189,195 | 8,971,304 | 3,027,251 | 8,810,391 | (160,913) | -1.79% | | | |

FIVE-YEAR
CAPITAL PLAN

2013-2014

Town of Monroe Budget 2013-2014
Town of Monroe Five Year Capital Plan

| Project | Estimated Cost | Funding Source |
|---------------------------------|----------------|------------------|
| Fiscal Year 2013-2014 | | |
| B O E Security | 300,000 | Bonding |
| Road Pavement | 1,200,000 | Bonding |
| Road Pavement | 700,000 | Operating Budget |
| Generator Food Pantry | 10,000 | Locip |
| Town Hall HVAC | 1,200,000 | Bonding |
| Wolf Park Field | 350,000 | Bonding |
| Bonding Total | 3,050,000 | |
| Fiscal Year 2014-2015 | | |
| Fawn Hollow Roof replacement | 2,200,000 | Bonding |
| Estimated State Grant Used 35% | (660,000) | Bonding |
| Road Pavement | 1,100,000 | Bonding |
| Road Pavement | 900,000 | Operating Budget |
| Stepney Boiler Valves | 15,000 | Locip |
| Salt Storage Facility P W | 160,000 | Locip |
| Bonding Total | 2,640,000 | |
| Fiscal Year 2015-2016 | | |
| Masuk Roof | 2,500,000 | Bonding |
| Estimated State Grant Used 35% | (875,000) | Bonding |
| Road Pavement | 1,000,000 | Bonding |
| Road Pavement | 1,000,000 | Operating Budget |
| Fawn Hollow windows | 600,000 | Bonding |
| Bonding Total | 3,225,000 | |
| Fiscal Year 2016-2017 | | |
| Stepney Elementary Roof | 1,600,000 | Bonding |
| Estimated State Grant Used 35% | (560,000) | Bonding |
| Road Pavement | 900,000 | Bonding |
| Road Pavement | 1,100,000 | Operating Budget |
| Stepney Boilers | 500,000 | Bonding |
| Stepney Windows | 450,000 | Bonding |
| Bonding Total | 2,890,000 | |
| Fiscal Year 2017-2018 | | |
| Replace undergound storage tank | 750,000 | Bonding |
| Road Pavement | 800,000 | Bonding |
| Road Pavement | 1,200,000 | Operating Budget |
| Bonding Total | 1,550,000 | |

FINANCIAL PLAN
AND
RECOMMENDED
FISCAL POLICY

2013-2014

TOWN OF MONROE
2012-2013 BUDGET

FINANCIAL PLAN & RECOMMENDED FISCAL POLICY

SUMMARY OF BACK TAX COLLECTIONS

| FISCAL YEAR | UNCOLLECTED BACK TAXES | BUDGETED COLLECTIONS | COLLECTED |
|---------------------------------------|---------------------------|-------------------------|-------------------|
| 1998-99 | 1,541,322 | 500,000 | 434,075 |
| 1999-00 | 906,222 | 300,000 | 440,898 |
| 2000-01 | 907,714 | 300,000 | 335,935 |
| 2001-02 | 994,623 | 300,000 | 347,317 |
| 2002-03 | 960,667 | 300,000 | 554,823 |
| 2003-04 | 844,987 | 315,000 | 461,352 |
| 2004-05 | 695,487 | 340,000 | 388,573 |
| 2005-06 | 507,560 | 340,000 | 228,683 |
| 2006-07 | 371,688 | 300,000 | 217,905 |
| 2007-08 | 570,025 | 200,000 | 340,766 |
| 2008-09 | 757,766 | 200,000 | 359,438 |
| 2009-10 | 798,026 | 200,000 | 467,644 |
| 2010-2011 | 866,701 | 200,000 | 936,551 |
| 2011-2012 | 1,150,322 | 400,000 | 779,322 |
| 2012-2013 | | 400,000 | In Process |
| CURRENT YEARS TAXES (Budgeted) | | | 68,519,388 |
| BUDGETED COLLECTION RATE | | | 98.5% |

SUMMARY

The sources of funding are:

| | 2011-2012 | 2012-2013 | CHANGE |
|---------------------------|------------|------------|-----------|
| Undesignated Fund Balance | 0 | | 0 |
| Supplemental Taxes | 250,000 | 350,000 | 100,000 |
| Operating Transfers | 0 | 0 | 0 |
| Prior Years Taxes | 400,000 | 400,000 | 0 |
| | | | 0 |
| Current Years Taxes | 66,701,637 | 68,519,388 | 1,817,751 |

GRAND LIST

The Estimated Grand List decreased in value by an estimated \$ which represents an decrease in value of .40% percent.

The estimated 2012 Grand List (adjusted for a collection rate of 98.5% and the elderly tax relief) is \$2,259,525,476 and the implementation of the Fiscal policy will require a mill rate of 30.41

The change in the mill rate of 1.15 mills represents a 3.93% **increase** as compared to the 2012-2013 mill rate.

TOWN OF MONROE
2012-2013
BUDGET

TOWN OF MONROE 2013-2014

FINANCIAL PLAN & RECOMMENDED FISCAL POLICY

The following is a summary of the Revenues and Expenditures for the Town as compared with the previous years budget.

| <u>REVENUE</u> | <u>2012-2013</u> | <u>2013-2014</u> | <u>INCREASE (DECREASE)</u> |
|--|-------------------------|-------------------------|--------------------------------|
| <u>NON-TAX</u> | | | |
| Municipal Education | 2,298,186 6,673,118 | 2,196,144 6,614,247 | (102,042) (58,871) |
| TOTAL | 8,971,304 | 8,810,391 | (160,913) |
| <u>EXPENDITURES</u> | | | |
| Municipal Debt Service | 19,142,174 5,586,028 | 19,967,051 5,731,542 | 824,877 145,514 |
| Equipment Replacement | | 111,267 | 111,267 |
| Education | 51,434,739 | 52,109,919 | 675,180 |
| E M S Reserve | 30,000 | 30,000 | 0 |
| P O C D Reserve | 40,000 | 40,000 | 0 |
| Capital Equipment | 0 | 0 | 0 |
| Revaluation | 70,000 | 70,000 | 0 |
| Internal Service Fund | 20,000 | 20,000 | 0 |
| TOTAL | 76,322,941 | 78,079,779 | 1,756,838 |
| EXCESS EXPENDITURES OVER REVENUES | 67,351,637 | 69,269,388 | 1,917,751 |

The following is the recommended Fiscal Policy for the funding of the 2013-2014 Budget

\$69,269,388

UNDESIGNATED FUND BALANCE

The 2011-2012 annual audit confirmed that the Town had an Undesignated Fund Balance as stated.

\$4,271,117

Use of Undesignated Fund Balance

| | |
|---------------------------------|------|
| Fund Capital Equipment Projects | - |
| Fund Internal Service Reserve | |
| Fund Revaluation Reserve | |
| Fund P O C D | |
| Fund E M S Capital Reserve | |
| Fund Operations | - |
| | \$ - |

This will leave the Fund Balance at :

4,271,117

Undesignated Fund Balance as a % to Budget

5.47%

Supplemental Taxes **350,000**

Previous Years Taxes **400,000**

Operating Transfers **0**

TOWN of MONROE
FINANCIAL PLAN
RECOMMENDED FISCAL POLICY
2013-2014

| | BUDGET 2012-2013 | RECOMMENDED 2013-2014 | CHANGE 2013-2014 2012-2013 | % CHANGE |
|---------------------------------|---------------------|--------------------------|----------------------------------|---------------|
| REVENUE NON-TAX | | | | |
| TOWN REVENUE | | | | |
| TOWN REVENUE | 526,200 | 553,700 | 27,500 | 5.23% |
| INTERGOVERNMENTAL | 893,776 | 859,234 | (34,542) | -3.86% |
| CHARGES for SERVICES | 363,210 | 323,210 | (40,000) | -11.01% |
| INTEREST, DIVIDENDS & LIENS | 475,000 | 400,000 | (75,000) | -15.79% |
| MISCELLANEOUS | 40,000 | 60,000 | 20,000 | 50.00% |
| TOTAL TOWN REVENUE | 2,298,186 | 2,196,144 | (102,042) | -4.44% |
| B. O. E. REVENUE | | | | |
| INTERGOVERNMENTAL | 6,663,118 | 6,604,247 | (58,871) | -0.88% |
| MISCELLANEOUS | 10,000 | 10,000 | 0 | 0.00% |
| STATE GRANTS | 1,353,183 | 1,389,106 | 35,923 | 2.65% |
| CONTRA ACCOUNTS | 936,500 | 573,400 | (363,100) | -38.77% |
| TOTAL B.O.E. REVENUE | 8,962,801 | 8,576,753 | (386,048) | -4.31% |
| TOTAL REVENUE NON-TAX | 11,260,987 | 10,772,897 | (488,090) | -4.33% |
| EXPENDITURES | | | | |
| TOWN | | | | |
| General Government Totals | 7,555,739 | 8,145,456 | 589,717 | 7.80% |
| Public Safety Totals | 6,243,174 | 6,445,305 | 202,131 | 3.24% |
| Public Works Totals | 3,244,645 | 3,277,707 | 33,062 | 1.02% |
| Sanitation Totals | 368,469 | 355,073 | (13,396) | -3.64% |
| Health & Welfare Totals | 206,480 | 260,485 | 54,005 | 26.16% |
| Culture & Recreation Totals | 1,443,167 | 1,477,525 | 34,358 | 2.38% |
| Special Projects | 80,500 | 5,500 | (75,000) | -93.17% |
| TOWN OPERATING TOTALS | 19,142,174 | 19,967,051 | 824,877 | 4.31% |
| DEBT SERVICE | 5,586,028 | 5,731,542 | 145,514 | 2.60% |
| EQUIPMENT REPLACEMENT | | 111,267 | 111,267 | 100.00% |
| Operating budget | 51,434,739 | 52,109,919 | 675,180 | 1.31% |
| ARRA- SFSP | | | | |
| State Grants | 1,353,183 | 1,389,106 | 35,923 | 2.65% |
| Contra Expenditures | 936,500 | 573,400 | (363,100) | -38.77% |
| EDUCATION TOTALS | 53,724,422 | 54,072,425 | 348,003 | 0.65% |
| OTHER EXPENDITURES | | | | |
| E M S Capital Reserve | 30,000 | 30,000 | 0 | 0.00% |
| Internal Service Reserve | 20,000 | 20,000 | 0 | 0.00% |
| P O C D Reserve | 40,000 | 40,000 | 0 | 0.00% |
| Revaluation Reserve | 70,000 | 70,000 | 0 | 0.00% |
| Capital Equipment/Projects | 0 | * | 0 | 100.00% |
| OTHER EXPENDITURES TOTAL | 160,000 | 160,000 | 0 | 0.00% |
| TOTAL EXPENDITURES | 78,612,624 | 80,042,285 | 1,429,661 | 1.82% |

TOWN of MONROE
FINANCIAL PLAN
RECOMMENDED FISCAL POLICY
2013-2014

| | BUDGET 2012-2013 | RECOMMENDED 2013-2014 | CHANGE 2013-2014 2012-2013 | % CHANGE |
|--|---------------------|--------------------------|----------------------------------|-------------|
| EXCESS EXPENDITURES OVER REVENUE | 67,351,637 | 69,269,388 | 1,917,751 | 2.85% |
| FUNDING SOURCES | | | | |
| Undesignated Fund Balance | | | | |
| Supplemental Taxes | 250,000 | 350,000 | 100,000 | 40.00% |
| Operating Transfers | | | 0 | 0.00% |
| Prior Years Taxes | 400,000 | 400,000 | 0 | 0.00% |
| Current Years Taxes | 66,701,637 | 68,519,388 | 1,817,751 | 2.73% |
| Total Sources of Funding | 67,351,637 | 69,269,388 | 1,917,751 | 2.85% |
| Estimated Grand List (Modified) @ 98.5% Collection Rate | 2,267,618,489 | 2,259,525,476 | (8,093,013) | -0.36% |
| Mill Rate | 29.26 | 30.41 | 1.15 | 3.93% |